OFFICE OF STATE FIRE MARSHAL CODE ENFORCEMENT AND BUILDING SAFETY Strategic Plan FY 2023-2024 through FY 2027-2028

VISION:	To provide the citizens of Louisiana with a safe environment to live, work, raise a family and retire.
MISSION:	To uphold the law and provide for the protection of life and property from the hazards of fire or explosion, to ensure the safety of our citizens in the constructed environment, to provide equal access to disabled individuals, to promote the efficient use of energy in commercial buildings, and to encourage economic development. The duties and functions associated with the Office of State Fire Marshal will help retain, grow and attract jobs with good pay, benefits, and advancement opportunities in a diversified economy, with personal and corporate income growth and a strong and stable tax base, while protecting safety and wisely utilizing natural resources. Additionally, the activities of OSFM will assist the entire Department of Public Safety Services in its unified efforts to enable individuals and families, including children, to feel safe at home, school, work and while traveling; prevent crime and implement smarter and more proactive policing initiatives making all of LA safer.
PHILOSOPHY:	To attain the mission of the Office of State Fire Marshal, Code Enforcement and Building Safety by being consistent, service-oriented, professional, and knowledgeable, while demonstrating a positive attitude.
GOALS:	 I. To encourage economic development in the State of Louisiana. II. To provide a safe constructed environment for citizens to live and work while reducing property loss and loss of life caused by fire. III. To increase the efficiency and quality of compliance evaluations, plan review and investigations.

GOAL I: To encourage economic development in the State of Louisiana.

Objective I.1. Through fiscal year 2028, the **Plan Review Activity** will ensure that all plans for commercial buildings provide for protection of life and property from fire, explosion, or natural disaster, equal access to disabled individuals, and efficient use of energy.

Legislative Authority: Louisiana Revised Statutes 40, Chapter 7, Part 3, 1574 (a) and (b), Louisiana Revised Statute 40:1740, Part IV-B of Chapter 8 of Title 40:1730, 26 (c) requires the plans and specifications for every structure, watercraft or movable constructed or remodeled in the state to be reviewed by the Fire Marshal and to appear to satisfactorily comply with the adopted fire, life safety, energy and handicapped accessibility laws, rules, regulations and codes of the state prior to construction. Legislative authority is also found in R.S. 40: 1730.23.A: Notwithstanding any other law to the contrary relating to the authority of local governments to enforce construction codes, all municipalities and parishes in this state shall enforce only the construction codes provided for in this Part. All municipalities and parishes shall use building code enforcement officers or certified third-party providers contracted by the municipality, parish, or regional planning commission to act in the capacity of a building code enforcement officer to enforce the provisions of this Part. State citizens benefit from these measures to ensure safety. The design/construction industry also benefits from timely reviews that do not hamper economic development.

Strategy I.1.1: Increase the number of projects addressed in 5 days and reduce noncompliant projects annually.

Strategy I.1.2: Review and adopt the Life Safety Code and the Louisiana State Uniform Construction Code.

Strategy I.1.3: Provide training and education of design professionals and code officials.

Strategy I.1.4: Review all requests for amendments of the Louisiana State Uniform Construction Code.

Performance Indicators:

Output:

- Outcome:
- Quality:
- Number of projects reviewed
- Percentage of projects addressed within 5 work days
- Percentage of municipalities/parishes compliant with certification of registered building officials

GOAL I: To encourage economic development in the State of Louisiana.

Objective I.2: Through fiscal year 2028, the **Executive Activity - Fire Safety Education -** will reduce fire deaths, injuries and property loss through education by reaching 2,500 children and 1,000 adults, annually, with fire safety programs and educational venues, and will assist local fire departments in establishing and sustaining fire safety education programs.

Legislative Authority: Legislative authority is found in RS 40:1563.A: The fire marshal shall take all steps necessary and proper to protect life and property from the hazards of fire and of panic which may arise from fire or from the threat of fire or explosion.

Strategy I.2.1: Create fire education programs targeting low-income families and fire prone regions of the State.

Strategy I.2.2: Create fire and life safety programs geared to pre-school and school-aged children.

Strategy I.2.3: Establish cooperative relationships with citizens and visitors of the State.

Strategy I.2.4: Develop cooperative relationships with local Fire Prevention Bureaus.

Strategy I.2.5: Collect and analyze data in an effort to project national and local trends.

Strategy I.2.6: Establish training needs based on national and local trends.

Strategy I.2.7: Launch statewide "hi-impact" type media campaigns.

Strategy I.2.8: Assist locals with community fire and life safety education programs.

Strategy I.2.9: Plan and conduct special events.

Strategy I.2.10: Develop fire related educational materials to deliver message of prevention.

Performance Indicator:

Outcome: • Percentage of participants who complete a fire safety education program with 20% improvement on knowledge assessment

Objective II.1: Through fiscal year 2028, the **Enforcement Activity** will maintain a 100% completion rate of final construction life safety code evaluations.

Legislative authority is found in LA RS 40:1563, 40:1574.1, 40:1575 and the Louisiana Administrative Code 55:V:307.C.

Persons who benefit from this objective are the owners and users of buildings evaluated, as well as the contractors and design professionals associated with the construction of the building.

Strategy II.1.1: Maintain the current number of deputy positions to ensure timely completion of final construction life safety code evaluations.

Note: Deputy positions offer relatively low pay, but the work is very demanding and knowledge intensive. When a new deputy is hired, it requires training of: approximately six months to one year to be marginally acceptable to conduct final construction life safety code evaluations on small facilities (including handicapped accessibility requirements and basic fire alarm sprinkler systems); approximately one and a half to two years to be marginally acceptable to conduct more complex inspections (including more complex fire alarm and sprinkler systems); and approximately two to three years to be marginally acceptable to conduct inspections on large facilities with complex fire alarm/smoke control systems, complex sprinkler systems, and hood systems.

Performance Indicators:

Input:

- Number of final construction life safety code evaluations requested
- Output: Number of final construction life safety code evaluations performed
- Outcome: Final construction life safety code evaluations completion rate

Objective II.2: Through fiscal year 2028, the **Enforcement Activity** will perform at least 90% of the total number of life safety code compliance evaluations required.

Legislative authority is found in RS 40:1563 and the Louisiana Administrative Code, Title 55:V:1701.A.

Persons who benefit from this objective are the owners and users of existing buildings evaluated to confirm life safety code compliance.

Strategy II.2.1: Maintain current number of deputy positions to ensure timely completion of required compliance evaluations.

- Input: Number of required compliance evaluations
- Output: Number of compliance evaluations performed
- Outcome: Percentage of required compliance evaluations performed

Objective II.3: By fiscal year 2028, the **Enforcement Activity** will conduct 90% of fire safety compliance evaluations of health care facilities requiring license and/or certification within the timelines required by state, federal, or contract agreement with the Department of Health and Hospitals.

Louisiana RS 40:1563 (B) requires the State Fire Marshal to conduct final construction/renovation/ addition life safety code evaluations of all completed construction projects of health care facilities. LA RS 40:1563 (C) requires fire safety compliance evaluations of all health care facilities requiring state license. Through contract with the Department of Health and Hospitals per provisions of Section 1864 (a) of the Social Services Act, the Office of State Fire Marshal is required to survey and certify compliance with the Code of Federal Regulations-Title 42 for continued participation in the Medicare/Medicaid Program in health care facilities statewide. Enforcement of these requirements affects all citizens requiring health care treatment in Louisiana.

Strategy II.3.1: To maintain or increase current staffing levels to coincide with increased demand for compliance evaluations.

Performance Indicators:

Outcome: • Percentage of required health care compliance evaluations performed

Objective II.4: Through fiscal year 2028, the **Executive Activity** will continue to advance fire information, fire reporting, and statistical analysis through the use of advanced technology standards to maintain 100% efficient and effective processing of fire reports received.

Legislative authority is given by RS 40:1566.

This indicator affects many entities. The U.S. Fire Administration and the Office of State Fire Marshal use these statistics to observe trends in fire data. The citizens of Louisiana are affected by its effects on insurance rates.

Strategy II.4.1: Implement personal computer-based reporting system with modern access for data entry and retrieval of fire reports and information reported by the fire service.

Input: Output: Outcome:	 Number of fire incident reports received Number of fire incident reports processed by FEMA deadline Percentage of fire incident reports processed by FEMA deadline
Input:	• Total number of fires reported

- Input: Total number of fire-related deaths
- Input: Total property loss (in \$millions)

Objective II.5: By fiscal year 2028, the **Enforcement Activity** will provide a comprehensive licensing and enforcement program to maintain a minimum of 1.0 application per hour worked and to clear 82% of all complaints investigated against contractors within regulated industries.

Legislative Authority is found in RS 40:1664 et seq.

This objective will benefit the citizens of Louisiana (building owners and users) by ensuring that contractors properly install and service life safety and property protection equipment and systems. Additionally, regulated industries will benefit because they receive timely service.

Strategy II.5.1: Conduct investigations of complaints received against contractors.

Strategy II.5.2: Conduct annual inspections of licensed contractors' places of business for compliance with licensing laws and administrative rules.

Strategy II.5.3: Process all applications received in a timely manner.

Strategy II.5.4: Obtain training and certifications for deputies in those areas for which the section is responsible.

Performance Indicators:

Input:	Number of complaints received during the fiscal year	
0	Number of hours worked processing applications	
Output:	• Number of investigations conducted during the fiscal year	
	Number of applications processed	
Efficiency	• Number of investigations cleared during the fiscal year	
	• Number of applications processed per hour	
0		

Outcome: • Percentage of investigations cleared during the fiscal year

Objective II.6: Through fiscal year 2028, the **Enforcement Activity** will continue to ensure that amusement rides and attractions for each known event held in Louisiana are properly evaluated for compliance at intervals designed by law.

Legislative Authority is granted in RS 40:1484, et seq. The citizens of Louisiana and the visitors to Louisiana, who frequent the various fairs, festivals, and amusement parks throughout the state, will benefit from the accomplishments of this objective.

Strategy II.6.1: Maintain the staffing levels to ensure all known amusement rides/attractions are properly evaluated for compliance at intervals designed by law.

Strategy II.6.2: Maintain a vigorous cross-training program to train other deputies to be used during the peak season.

Strategy II.6.3: Produce a computer tracking system to track portable amusement rides/attractions from state to state by 2028 in cooperation with the Council of Amusement & Recreational Equipment (CARES) organization.

Strategy II.6.4: Improve efforts to educate the public in ride safety through various media contacts and presentations at schools throughout the state.

Strategy II.6.5: Continue to monitor the industry through 2028 for advancements in compliance evaluation equipment and procedure. This will ensure the most up-to-date equipment is being used for compliance evaluations.

Performance Indicators:

Outcome: • Percentage of events evaluated for compliance in Louisiana

Objective II.7: Through fiscal year 2028, the **Enforcement Activity** will continue to perform compliance evaluations of 100% of the known state assigned boilers in accordance with R.S.23:531-545.

Note: The accomplishment of this objective will help provide a safer environment for anyone that comes in contact with locations having process boilers, heating boilers, hot water supply boilers and any storage water heaters. These individuals would be individuals who are users of schools, churches, workplaces, restaurants, hospitals, movie theaters, state, parish or city offices, etc.

Strategy II.7.1: Monitor the number of overdue compliance inspections in relation to total number of objects in the database and reduce those to less than 7% by 2028.

Strategy II.7.2: Evaluate all new installations for compliance with the Code of Constitution and the Louisiana Boiler Law, Rules and Regulations by the year 2028.

Strategy II.7.3: Increase the competency of the boiler operators throughout the state by offering a training program and voluntary licensing of operators by 2028.

Strategy II.7.4: Provide ongoing training to the staff of changes to the American Society of Mechanical Engineers code via National Board presented classes.

Strategy II.7.5: Provide for a keyless entry of reports from insurance compliance evaluations by the end of the year 2028.

Strategy II.7.6: Continue to monitor the industry through 2028 for advancements in compliance evaluation equipment and procedure. This will ensure the most up-to-date equipment is being used for compliance evaluations.

- Input: Number of state assigned compliance evaluations required
- Output: Number of state assigned compliance evaluations performed
- Outcome: Percentage of boilers overdue for compliance evaluation

Objective II.8: Through fiscal year 2028, the **Enforcement Activity** will continue to ensure all public firework display setups are evaluated for compliance and that displays are performed by licensed operators.

Legislative Authority is RS 51:650 et seq. Anyone attending any public fireworks display would benefit from the accomplishment of this objective by being sure that the display has been properly permitted and is being performed by a qualified person.

Strategy II.8.1: Continue to perform compliance evaluations on all public fireworks display setups in the state, not covered by a State Fire Marshal-certified fire prevention bureau.

Strategy II.8.2: Improve efforts to educate the public in fireworks safety through various media contacts and presentations at schools throughout the state.

Strategy II.8.3: Continue to monitor the industry for advancements in compliance evaluation equipment and procedures. This will ensure the most up-to-date equipment is being used for compliance evaluations.

Performance Indicators:

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- Input: Number of known public firework displays to be evaluated for compliance
- Output: Number of known public firework displays evaluated for compliance
- Outcome: Percentage of public firework displays evaluated for compliance

Objective II.9: Through fiscal year 2028, the **Enforcement Activity** will create a comprehensive installation and compliance evaluation program by performing compliance evaluations of 50% of all reported manufactured home installations.

Legislative Authority is found in R.S. 51:911.26 et seq. which provides for the duties of the Manufactured Housing Commission, including licensing of manufacturers, retailers, developers, salesmen and installers, performing compliance evaluations on installations of manufactured housing, holding and conducting hearings on any violation of the provisions and on the imposition of a civil penalty, fine, suspension, or revocation for any such violation. R.S. 51:912.51 et seq. provides for administering the Louisiana state plan pursuant to the federal standards enforcement program. This includes working with manufactured home consumers, manufacturers, retailers, developers, salesmen, and installers to hear consumer complaints and other information that relates to noncompliance, defects, or imminent safety hazards. The accomplishment of this objective will provide consumers with homes that are in compliance with the manufacturers' installation guidelines and state and federal laws.

Strategy II.9.1: To have a web based tracking system created to keep installation inspections and violations organized for more timely action.

Performance Indicators:

Input:	•	Number of installations reported
Output:	•	Number of compliance evaluations performed

Outcome • Percentage of installation compliance evaluations performed

Objective III.1: Through fiscal year 2028, the **Arson Investigations Activity** will continue to exceed the National Arson Clearance rate of 17%.

The Arson Enforcement Section of the Office of the State Fire Marshal operates under RS 40:1563.1, which states in part "The fire marshal, the first assistant fire marshal, each deputy fire marshal, certified local authorities, and state or municipal arson investigators, while engaged in the performance of their duties as such, shall have the authority to investigate and cause the arrest of individuals suspected of having violated the following criminal laws:" RS 40:1563.1 continues to list specific criminal code violations, specify the power to seize contraband, provide the fire marshal with the authority to issue a commission to any state arson investigator who is P.O.S.T. certified, and provide the governing authority of a political subdivision the authority to issue a commission to any local arson investigator allowing him to carry and use firearms and arrest individual suspected of violating the crimes enumerated in this Section. Additionally, RS 40:1568.1 states "The fire marshal shall order a special investigation of any fire resulting in any human death within this state."

The work of the Arson Investigations Activity of the Office of the State Fire Marshal affects all citizens of the State of Louisiana, as their investigative mission directly impacts the safety of the living and working environments as well as having a direct impact on economic development in terms of personal and commercial property values, insurance rates, and personal and commercial financial security.

Strategy III.1.1: Provide and encourage the education of local fire department personnel in the determination of the cause and origin of fires.

Strategy III.1.2: Establish and maintain a data repository, thereby allowing statistical analysis of all arson cases investigated by the Arson Investigations Activity to enhance individual and unit efficiency and performance through the identification of trends and proper allocation of resources.

Strategy III.1.3: To increase staffing levels to ensure more productive, efficient and effective service to Louisiana's citizens, Fire Service and Law Enforcement, thereby ensuring proper caseload allocation as well as timely and effective response to, and investigative follow-up of, statewide arson investigations.

Strategy III.1.4: To operate, maintain and upgrade equipment to current technology standards to provide a safe, effective, and efficient investigative operation.

- Input:
 - Number of investigations conducted
- Output:
- Number of investigations determined to be incendiary
 - Number of incendiary investigations cleared by arrest/exceptional clearance
- Outcome:
 - Percentage of incendiary investigations cleared by arrest/exceptional clearance (Arson Clearance Rate)

Objective III.2: By fiscal year 2028, the **Plan Review Activity** will reduce the time required to complete a final review of construction documents by 5%.

Program Activity: Plan Review: Louisiana Revised Statute 40, Chapter 7, Part 3, 1574 (a) and (b), Louisiana Revised Statute 40:1740, Part IV-B of Chapter 8 of Title 40:1730, 26 (c) requires the plans and specifications for every structure, watercraft or movable constructed or remodeled in the state to be reviewed by the Fire Marshal and to appear to satisfactorily comply with the adopted fire, life safety, energy and handicapped accessibility laws, rules, regulations and codes of the state prior to construction. State citizens benefit from these fire preventive measures. The design/construction industry benefits from timely reviews that do not hamper development.

Strategy III.2.1: Provide increased training opportunities in the codes, rules and regulations enforced by the Office of State Fire Marshal.

Strategy III.2.2: Provide for increased field inspection duties by the Plan Review Staff in concert with the Enforcement Activity to afford the plan review staff the opportunity to observe the co-dependency of the plan review process and the compliance evaluation process.

Strategy III.2.3: Complete a final review of construction documents within an average of 4 man hours.

Strategy III.2.4: To maintain current staffing levels or increase to coincide with increased demand for compliance evaluations.

Performance Indicators:

Output: • Average review time per project (in man-hours)

Objective III.3: By fiscal year 2028, the **Arson Investigations Activity** will investigate all fires of suspicious origin.

Legislative Authority: The Arson Enforcement Section of the Office of the State Fire Marshal operates under RS 40:1563.1, which states in part "The fire marshal, the first assistant fire marshal, each deputy fire marshal, certified local authorities, and state or municipal arson investigators, while engaged in the performance of their duties as such, shall have the authority to investigate and cause the arrest of individuals suspected of having violated the following criminal laws:" RS 40:1563.1 continues to list specific criminal code violations, specify the power to seize contraband, provide the fire marshal with the authority to issue a commission to any state arson investigator who is P.O.S.T. certified, and provide the governing authority of a political subdivision the authority to issue a commission to any local arson investigator allowing him to carry and use firearms and arrest individual suspected of violating the crimes enumerated in this Section. Additionally, RS 40:1568.1 states "The fire marshal shall order a special investigation of any fire resulting in any human death within this state."

Strategy III.3.1: Order investigations of fires that result in human death and of significant social and/or economic impact.

Strategy III.3.2: Investigate at least 540 cases per year with a clearance rate of 30%.

Input: •	Number of investigations conducted	
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- Output: Number of investigations determined to be incendiary
 - Number of incendiary investigations cleared by arrest/exceptional clearance.
- Outcome Percentage of incendiary investigations cleared by arrest/exceptional clearance (Arson Clearance Rate)

Objective III.4: The **Emergency Services Activity** will participate in four training drills per year, including two peer review post-evaluations, to ensure that Louisiana will have an effective statewide fire service response to all disasters, natural or man-made, to reduce the potential number of injuries, deaths, and property loss each year through FY 2028.

Legislative Authority Louisiana Revised Statute 40:1563.K. The fire marshal shall take steps that are necessary and proper to perform services as required by the state emergency operations plan.

Strategy III.4.1: Direct field personnel to make contact with fire departments and parish Offices of Emergency Preparedness to determine current and anticipated needs and provide proper state resource contact information and procedures for future needs.

Strategy III.4.2: Identify and participate in emergency response training with local, state and federal agencies.

Explanatory Note: In accordance with State Emergency Operations Plan, ESF 4, the OSFM Emergency Response Team Liaison program makes contact with fire departments throughout the state through the 64 parish Offices of Emergency Preparedness to determine current and anticipated needs and provide proper state resource contact information and procedures for future needs.

- Input: Number of training drills attended
- Output: Number of fire departments reached through the Liaison Program
- Outcome: Percentage of requests for assistance responded to

Objective IV.1: Through FY 2028, the FETA – Certification Program will increase the number of certification opportunities for Louisiana Firefighters and also improve the passing percentage of exams administered.

Legislative Authority Louisiana Revised Statute 40:1541 The Fire and Emergency Training Academy administered by the Office State Fire Marshal shall provide training and certification of Louisiana Firefighters.

Strategy IV.1.1: Increase the number of new certification classes, such as Live Fire Instructor, Fire Officer IV and Nine Technical Rescue certifications.

Strategy IV.1.2: Direct FETA instructors to teach all certification courses using the Jones and Bartlett class material used for the certification test bank questions.

- Output: Number of certification opportunities offered
- Output: Number of certification exams administered
- Outcome: Percentage of pass/fail certification exams administered

Objective IV.2: Through FY 2028, the FETA – Municipal section will increase the number of classes by 5 percent.

Legislative Authority Louisiana Revised Statute 40:1541 The Fire and Emergency Training Academy administered by the Office State Fire Marshal shall provide training and certification of Louisiana Firefighters.

Strategy IV.2.1: Identify departments within each of the 64 parishes who do not currently utilize the FETA regional training program and make contact with Fire Chiefs and Training Officers to provide insight into the courses and programs available at FETA

- Input: Number of student registration applications submitted
- Outcome: Percentage of new fire departments receiving FETA training

Objective IV.3: Through FY 2028, the FETA – Municipal section will increase the number of weekend fire schools offered.

Legislative Authority Louisiana Revised Statute 40:1541 The Fire and Emergency Training Academy administered by the Office State Fire Marshal shall provide training and certification of Louisiana Firefighters.

Strategy IV.3.1: Identify fire service training partners around the state with classroom space and training grounds large enough to host the weekend fire schools and partner with the locations and / or departments to deliver the training in conjunction with the FETA instructional staff

- Input: Number of weekend fire schools scheduled
- Outcome: Total number of weekend fire schools delivered statewide

Objective IV.4: Through FY 2028, the FETA – Municipal section will increase the total number of 40 hour courses offered at regional training locations by 10 percent.

Legislative Authority Louisiana Revised Statute 40:1541 The Fire and Emergency Training Academy administered by the Office State Fire Marshal shall provide training and certification of Louisiana Firefighters.

Strategy IV.4.1: Identify fire service training partners who can host and support 40 hour programs where FETA instructional staff can provide the training program. This will allow a wider reach statewide to provide 40 hour programs reducing travel costs to the state of Louisiana Fire Service.

- Output: Number of 40 hour courses offered at regional training locations
- Outcome: Percentage of Louisiana firefighters attending 40 hour courses statewide

Objective IV.5: Through FY 2028, the FETA – Industrial Program will increase the number of classes offered by 10 percent.

Legislative Authority Louisiana Revised Statute 40:1541 The Fire and Emergency Training Academy administered by the Office State Fire Marshal shall provide training and certification of Louisiana Firefighters.

Strategy IV.5.1: Review the classes and type offered within the industrial section. Review documented data to ensure the type and number of classes offered stay within alignment of the needs of our Industrial partners.

Strategy IV.5.2: FETA to review initial student contact hours per facility and compare with industrial refresher contact hours to track facility growth and effectively predict annual training needs.

Strategy IV.5.3: FETA to increase Industrial face to face meetings and updating of refineries/facilities future training requirements

- Output: Number of classes offered
- Outcome: Percentage in number of monthly industrial training classes offered

APPENDIX

OFFICE OF STATE FIRE MARSHAL STRATEGIC PLAN FY 2023-2024 through FY 2027-2028

1. The principal clients and users of the Office of State Fire Marshal are the citizens of the State of Louisiana and other clients who use or visit commercial facilities within the State. The Office of State Fire Marshal is charged with the responsibility of the protection of the life and property of the citizens of the state of Louisiana from fire, explosion and related hazards in the constructed environment through the enforcement of legislative mandates and administrative rules or directives. The State Fire Marshal is provided with enforcement authority to investigate fires of suspicious origin, fires resulting in human death and to inspect buildings, structures, watercrafts and movables to ensure that they are operated in a safe manner.

The State Fire Marshal reviews construction documents for compliance with NFPA 101, Life Safety Code. Act 12 of the First Extraordinary Session of 2005 mandates statewide uniform construction code enforcement and allows the State Fire Marshal to contract with municipalities that are unable to provide plan reviews of commercial buildings. The State Fire Marshal's office is also responsible for ensuring the provision of equal access to disabled individuals in the same constructed environment, and to promote the efficient use of energy in accordance with the Commercial Building Energy Conservation Code based on ASHRAE/IES 90.1-1989 (Energy Code).

- 2. Potential external factors that are beyond our control that could significantly affect the achievement of our goals and objectives are: the state of the Louisiana's economy, availability of funds and potential budget cuts; rules, regulations, guidelines and policies pertaining to the State Fire Marshal's purchasing, contracting and traveling procedures. The Department of Civil Service provides rules pertaining to the Office of State Fire Marshal personnel procedures.
- 3. Act 152 of 1904 establishes the Office of State Fire Marshal.
 - A. <u>Enforcement Activity Life Safety</u>: LA RS 40:1563 the fire marshal shall supervise the inspection of structures, except one-and two-family dwellings and movables, for the purpose of fire hazards.
 - B. <u>Enforcement Activity Life Safety and Property Protection Licensing</u>: LA RS 40:1664 et. seq. requires licensure for firms and individuals which certify, inspect, install, sell or service life safety and property protection systems and equipment. Life safety systems consist of fire sprinkler, fire suppression, or fire detection and alarm systems, and portable fire extinguishers and fire hoses. Property protection systems consist of security, electronic locking and closed circuit television systems and mechanical locks.
 - C. <u>Enforcement Activity Mechanical Safety</u>: LA RS 23:531 et. seq. is responsible for timely compliance evaluations of all boilers and certain pressure vessels throughout the state and maintenance records of all inspections, and inspection companies authorized to construct, install, repair and operate boilers and certain pressure vessels.

LA RS 40:1484 et. seq. – is responsible for compliance evaluations of all amusement/carnival ride equipment operating in Louisiana.

LA RS 51:650 et. seq. – requires the licensing and permitting of manufacturers, distributors, jobbers, importers and retailers of fireworks and the administration and enforcement of same.

- D. <u>Enforcement Activity– Health Care</u>: LA RS 40:1563 requires fire and safety compliance evaluations of all health care facilities requiring a state license and/or federal funding.
- E. <u>Enforcement Activity Manufactured Housing Installation Safety</u>: R.S. 51:911.26 et seq. provides for the duties of the Manufactured Housing Commission, including licensing of manufacturers, retailers, developers, salesmen and installers, inspecting installations of manufactured homes, holding and conducting hearings on any violation of the provisions and on the imposition of a civil penalty, fine, suspension, or revocation for any such violation. R.S. 51:912.51 et seq. provides for administering the Louisiana state plan pursuant to the federal standards enforcement program. This includes working with manufactured home consumers, manufacturers, retailers, developers, salesmen, and installers to hear consumer complaints and other information that relates to noncompliance, defects, or imminent safety hazards.
- F. <u>Executive Activity– Fire Information</u>: LA RS 40:1566 et. seq. requires the Fire Marshal to collect and analyze fire data.
- G. <u>Plan Review Activity</u>: LA RS 40:1574, 40:1740 and 40:1730 requires the plans and specifications for every structure, watercraft or moveable constructed or remodeled in the state to be reviewed by the Office of State Fire Marshal.
- H. <u>Arson Investigations Activity</u>: LA RS 40:1563 et. seq. gives the Fire Marshal the responsibility of causing an investigation of all fires within the state which are suspected to be caused by criminal neglect or human design and whenever there is any human death, and with arresting those responsible of such fires.
- I. <u>Emergency Services</u>: LA RS 40:1563.K. The fire marshal shall take steps that are necessary and proper to perform services as required by the state emergency operations plan.
- J. <u>Fire Safety Education:</u> LA RS 40:1563.A: The fire marshal shall take all steps necessary and proper to protect life and property from the hazards of fire and of panic which may arise from fire or from the threat of fire or explosion.
- 4. The Office of State Fire Marshal has developed an internal method for program evaluation through crosstraining between its various activities. This method serves two purposes: it provides the office with a system to measure its own efficiency, ensuring that all areas of plan review, enforcement, and investigation are covered; it also provides for the internal education and training of its employees for their overall enlightenment and renewal of their part in the mission of the Office of State Fire Marshal.
- 5. Primary persons who will benefit are as follows:
 - A. <u>Plan Review</u>: all users of every commercial structure (building), watercraft or moveable constructed or remodeled in the state of Louisiana. (The state's construction economy is impacted in a positive manner.)
 - B. <u>Enforcement Activity Compliance Evaluations</u>: citizens of the state of Louisiana. This activity also promotes the education of contractors, builders, design professionals, users, owners and operators of these structures.

- C. <u>Enforcement Activity Health Care</u>: All users of hospitals, nursing homes, ambulatory surgical facilities and intermediate care facilities for the mentally handicapped.
- D. <u>Executive Activity Fire Information</u>: The Fire Marshal's maintenance of fire information supports fire service programs, fire safety education, and local, state and federal agencies.
- E. <u>Enforcement Activity Licensing</u>: The general public (by regulating contracting firms who certify, install, inspect, sell and service life safety and property protection equipment and systems).
- F. <u>Enforcement Activity Mechanical Safety</u>: This activity is responsible for the commissioning of inspectors who are employed by insurance companies authorized to insure against loss from the explosion of boilers in the state. This activity also provides safe and effective standards for the installation, repair, maintenance, use, operation and inspection of amusement attractions and rides for the protection of the public and tourists in the state of Louisiana. This activity also provides for the administration of and enforcement of fireworks for retail sales and public displays.
- G. <u>Enforcement Activity Manufactured Housing Installation Safety</u>: Consumers with manufactured homes with insurance of compliance with the manufacturers' installation guidelines and state and federal laws.
- H. <u>Enforcement Activity Arson Investigations</u>: citizens of the state of Louisiana who are adversely affected by crimes of Arson.
- 6. No duplication of effort has been identified within the Office of State Fire Marshal.
- 7. See attached Indicator Documentation Sheets.
- 8. The performance indicators will be used to evaluate service provided to agencies we support, streamline processes, analyze cost benefits and steer future planning of the Department. See attached Indicator Documentation Sheets.
- 9. All data used in preparing this Strategic Plan will be preserved and maintained for a period of at least three years, or longer if required by record retention laws.
- 10. Human Resource Policies Beneficial to Women and Families: Public Safety Services grants flexible work schedules, when possible, to accommodate employees with child-care or other family issues. The Department will make reasonable accommodations for known physical or mental disabilities of an applicant or employee as well as known limitations related to pregnancy, childbirth or a related medical condition. The Department has an Employee Assistance Program that provides information and guidance for employees and/or family members. In accordance with Federal Law, the Department supports all Federal and State labor laws, the Family and Medical Leave Law Act, the Americans with Disabilities Act, and the Affordable Healthcare Act and upholds practices within those guidelines, supporting employees and families.

Program: A: Fire Prevention

Objective I.1: Through fiscal year 2028, the **Plan Review Activity** will ensure that all plans for commercial buildings provide for protection of life and property from fire, explosion, or natural disaster, equal access to disabled individuals, and efficient use of energy.

Legislative Authority is found in Louisiana Revised Statute 40, Chapter 7, Part 3, 1574 (a) and (b), Louisiana Revised Statute 40:1740, Part IV-B of Chapter 8 of Title 40:1730, 26 (c) requires the plans and specifications for every structure, watercraft or movable constructed or remodeled in the state to be reviewed by the Fire Marshal and to appear to satisfactorily comply with the adopted fire, life safety, energy and handicapped accessibility laws, rules, regulations and codes of the state prior to construction.

Indicator Name: Number of projects reviewed

1.	Type and Level:	Output - supporting
2.	Rationale, Relevance,	The indicator has been selected to track the number of projects reviewed
	Reliability:	for comparison to the number of projects found not in compliance.
3.	Use:	This indicator will be used to track the efficiency of our training efforts.
5.	Use.	Better public training should result in fewer projects found not in
		compliance.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance,	Yes. Documentation was reviewed and appears to be acceptable.
5.	Support:	res. Documentation was reviewed and appears to be acceptable.
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6.	Data Source, Collection	The database is polled quarterly for reporting purposes. Reported semi-
	and Reporting:	annually on a state fiscal year.
7.	Calculation Mathedalogra	The indicator is calculated by standard addition of the number of projects
1.	Calculation Methodology:	The indicator is calculated by standard addition of the number of projects submitted and reviewed.
		1
8.	Scope:	This is an aggregate figure of projects reviewed statewide and can be
		categorized by parishes.
9.	Caveats:	None
۶.	Caveals.	
10.	Responsible Person:	Joe Delaune, Chief Architect
	*	(225) 925-4920 (phone)
		(225) 925-4414 (fax)
		Joe.Delaune@la.gov

Program: A: Fire Prevention

Objective I.1: Through fiscal year 2028, the **Plan Review Activity** will ensure that all plans for commercial buildings provide for protection of life and property from fire, explosion, or natural disaster, equal access to disabled individuals, and efficient use of energy.

Indicator Name: Percentage of projects addressed within 5 work days

1.	Type and Level:	Outcome - key
2.	Rationale, Relevance, Reliability:	This indicator was selected to track staff production compared to stated goal.
3.	Use:	This indicator will be used to determine manpower needs and relative efficiency.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	Documentation was reviewed accepted by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	A computer log is continuously maintained by this office documenting the total number of projects reviewed and the time taken to review them. Reported quarterly on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by simple division of projects reviewed in 5 days or less compared to total reviews performed.
8.	Scope:	This is an aggregate figure of average review times that are accomplished in less than 5 days compared to the total number of projects reviewed.
9.	Caveats:	None
10	D	Les Deleurs Chief Auchitect
10.	Responsible Person:	Joe Delaune, Chief Architect (225) 925-4920 (phone)
		(225) 925-4920 (phone) (225) 925-4414 (fax)
		Joe.Delaune@la.gov

Program: A: Fire Prevention

Objective I.1: Through fiscal year 2028, the **Plan Review Activity** will ensure that all plans for commercial buildings provide for protection of life and property from fire, explosion, or natural disaster, equal access to disabled individuals, and efficient use of energy.

Legislative Authority is found in Louisiana Revised Statutes 40, Chapter 7, Part 3, 1574 (a) and (b), Louisiana Revised Statute 40:1740, Part IV-B of Chapter 8 of Title 40:1730, 26 (c) requires the plans and specifications for every structure, watercraft or movable constructed or remodeled in the state to be reviewed by the Fire Marshal and to appear to satisfactorily comply with the adopted fire, life safety, energy and handicapped accessibility laws, rules, regulations and codes of the state prior to construction. Legislative authority is also found in R.S. 40: 1730.23.A: Notwithstanding any other law to the contrary relating to the authority of local governments to enforce construction codes, all municipalities and parishes in this state shall enforce only the construction codes provided for in this Part. All municipalities and parishes shall use building code enforcement officers or certified third-party providers contracted by the municipality, parish, or regional planning commission to act in the capacity of a building code enforcement officer to enforce the provisions of this Part.

Indicator Name: Percentage of municipalities/parishes compliant with certification of registered building officials

LaPAS PI	Code:	23597
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1.	Type and Level:	Quality—key
2.	Rationale, Relevance, Reliability:	This indicator was selected to track the compliance of municipalities with the requirement to provide certification of their registered building officials
3.	Use:	This indicator will be used to determine compliance with R.S 40:1730.23.A.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	The agency is not aware of auditing of this indicator. A continuous computer log is maintained by OSFM to ensure accuracy.
6.	Data Source, Collection and Reporting:	A computer log is continuously maintained by this office documenting the number of municipalities/parishes compliant with certification of registered building officials and those municipalities/parishes that are in non-compliance. Reported quarterly on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by simple subtraction of total number of jurisdictions minus the number of non-compliant authorities having jurisdiction.
8.	Scope:	The indicator is a statewide (aggregate) figure that can be broken down by jurisdiction.
9.	Caveats:	None
10.	Responsible Person:	Mark Joiner, Administrator (225) 922-0817 (phone) (225) 925-4414 (fax) Mark.Joiner@la.gov

Program: A: Fire Prevention

Objective I.2: Through fiscal year 2028, the **Executive Activity - Fire Safety Education** will reduce fire deaths, injuries and property loss through education by reaching 2,500 children and 1,000 adults, annually, with fire safety programs and educational venues, and will assist local fire departments in establishing and sustaining fire safety education programs.

The activity of the Public Fire Education section has been established with the intent to save lives and reduce the property losses in our state due to fire. The goal of educating individuals to readily be able to protect themselves when challenged with a fire emergency, as well as the ability to provide safety measures in their homes and businesses is paramount to "effective" and "pro-active" leadership. Legislative authority is found in RS 40:1563.A: The fire marshal shall take all steps necessary and proper to protect life and property from the hazards of fire and of panic which may arise from fire or from the threat of fire or explosion.

Indicator Name: Percentage of participants who complete a fire safety education program with 20% improvement on knowledge assessment

1.	Type and Level:	Outcome - supporting
2.	Rationale, Relevance, Reliability:	To evaluate the effectiveness of fire safety education programs.
3.	Use:	To track the effectiveness of fire safety education programs.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	The agency is not aware of auditing of this indicator. A continuous computer log is maintained by OSFM to ensure accuracy.
6.	Data Source, Collection and Reporting:	A continuous log of fire safety education programs provided to the public with number of participants and assessment of their knowledge. Reported semi- annually on a state fiscal year.
7.	Calculation Methodology:	The indicator is calculated by a standard division of the number of participants with improvement on knowledge assessment divided by the total number of participants.
		r
8.	Scope:	This is an aggregate figure and can be broken down into regions or parishes.
9.	Caveats:	None
10.	Responsible Person:	Traci Travis, Major 225) 925-4911 Ext. 208 (phone) (225) 925-3813 (fax) Traci.Travis@la.gov

Program: A: Fire Prevention

Objective II.1: Through fiscal year 2028, the **Enforcement Activity** will maintain a 100% completion rate of final construction life safety code evaluations.

Legislative authority is found in LA RS 40:1563, 40:1574.1, 40:1575 and the Louisiana Administrative Code, Title 55:V:307.C. Persons who benefit from this objective are the owners and users of buildings inspected, as well as the contractors and design professionals associated with the construction of the building.

Indicator Name: Number of final construction life safety code evaluations requested

1.	Type and Level:	Input - supporting
2.	Rationale, Relevance, Reliability:	This indicator represents the number of final inspection requests from the public to conduct final inspections. It is derived from the number of projects submitted to this office for review and that were requested to be inspected.
3.	Use:	This indicator will be used to evaluate and determine manpower needs and
5.	0.56.	work distribution to conduct final inspections.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	Documentation was found to be acceptable by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Requests for final inspection are entered into the Fire Marshal Information Management System by the owner or professional of record. Reports are current when made and can be created for any time frame requested. Reporting occurs semi-annually on a state fiscal year.
7.	Calculation Methodology:	The indicator is calculated by a standard addition of the number of requests for final construction life safety code evaluations received from the public for a particular time frame.
8.	Scope:	This indicator is a statewide (aggregate) figure and is tracked by district.
9.	Caveats:	None
10.	Responsible Person:	Felicia Cooper, Deputy Assistant Secretary (225) 925-4911 (phone) (225) 925-4593 (fax) Felicia.Cooper@la.gov

Program: A: Fire Prevention

Objective II.1: Through fiscal year 2028, the **Enforcement Activity** will maintain a 100% completion rate of final construction life safety code evaluations.

Legislative authority is found in LA RS 40:1563, 40:1574.1, 40:1575 and the Louisiana Administrative Code, Title 55:V:307.C. Persons who benefit from this objective are the owners and users of buildings inspected, as well as the contractors and design professionals associated with the construction of the building.

Indicator Name: Number of final construction life safety code evaluations performed

1.	Type and Level:	Output - supporting
2.	Rationale, Relevance, Reliability:	This indicator represents the number of calls for service involving final inspection requests. It is derived from the number of projects submitted to this office for plan review and that were subsequently requested to be inspected.
3.	Use:	
э.	Use:	This indicator will be used to evaluate and determine manpower needs and work distribution to conduct final inspections.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	Documentation was found to be acceptable by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Requests for final inspection are entered into the Fire Marshal Information Management System by the owner or professional of record. Reports are current when made and can be created for any time frame requested. Reporting occurs semi-annually on a state fiscal year.
7.	Calculation Methodology:	The indicator is calculated by a standard addition of the number of requests for final construction life safety code evaluations received from the public for a particular time frame.
		1
8.	Scope:	This indicator is a statewide (aggregate) figure and is tracked by district.
9.	Caveats:	None
10.	Responsible Person:	Felicia Cooper, Deputy Assistant Secretary (225) 925-4911 (phone) (225) 925-4593 (fax) Felicia.Cooper@la.gov

Program: A: Fire Prevention

Objective II.1: Through fiscal year 2028, the **Enforcement Activity** will maintain a 100% completion rate of final construction life safety code evaluations.

Legislative authority is found in LA RS 40:1563, 40:1574.1, 40:1575 and the Louisiana Administrative Code, Title 55:V:307.C. Persons who benefit from this objective are the owners and users of buildings inspected, as well as the contractors and design professionals associated with the construction of the building.

Indicator Name: Final construction life safety code evaluations completion rate

1.	Type and Level:	Outcome - supporting
2.	Rationale, Relevance, Reliability:	This indicator represents the ability of the office to respond to requests for service with regard to final inspections, thus encouraging economic development.
3.	Use:	This indicator will be used to evaluate the effectiveness of this office's
Э.	Use:	service to the general public.
4.	Clarity:	The indicator name clearly identifies what is being measured.
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5.	Accuracy, Maintenance, Support:	Documentation was found to be acceptable by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Requests for final inspection are entered into the Fire Marshal Information Management System by the owner or professional of record. Reports are current when made and can be created for any time frame requested. Reporting occurs semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by standard division: the number of final construction life safety code evaluations completed divided by the total number of final inspections requested.
8.	Scope:	This indicator is a statewide (aggregate) figure and is tracked by district.
0.		This indicator is a state wide (aggregate) ingure and is tracked by district.
9.	Caveats:	None
10.	Responsible Person:	Felicia Cooper, Deputy Assistant Secretary (225) 925-4911 (phone) (225) 925-4593 (fax) Felicia.Cooper@la.gov

Program: A: Fire Prevention

Objective II.2: Through fiscal year 2028, the **Enforcement Activity** will perform at least 90% of the total number of life safety code compliance evaluations required.

Legislative authority is found in LA RS 40:1563 and the Louisiana Administrative Code, Title 55:V:1701.A. Persons who benefit from this objective are the owners and users of existing buildings inspected on an annual basis to confirm life safety code compliance.

Indicator Name: Number of required compliance evaluations

1.	Type and Level:	Input - Key
2.	Rationale, Relevance, Reliability:	This indicator represents the number of required compliance evaluations and indicates a service to the citizens of Louisiana by confirming that life safety features are being maintained in occupied building on an annual basis.
3.	Use:	This indicator will be used to evaluate work load assignments for each deputy and district.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance,	Documentation was found to be acceptable by the Legislative Auditor.
Э.	Support:	Documentation was found to be acceptable by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Data is maintained in the Fire Marshal Information Management System and data is continually updated. Reported quarterly on a state fiscal year.
7.	Calculation Methodology:	The indicator is calculated by a standard addition of the total number of facilities that are state-owned, state-leased, state-licensed, schools, colleges, universities and family day care homes.
8.	Scope:	This indicator is a statewide (aggregate) figure and is tracked by district.
9.	Caveats:	None
10.	Responsible Person:	Felicia Cooper, Deputy Assistant Secretary (225) 925-4911 (phone) (225) 925-4593 (fax) Felicia.Cooper@la.gov

Program: A: Fire Prevention

Objective II.2: Through fiscal year 2028, the **Enforcement Activity** will perform at least 90% of the total number of life safety code compliance evaluations required.

Legislative authority is found in LA RS 40:1563 and the Louisiana Administrative Code, Title 55:V:1701.A. Persons who benefit from this objective are the owners and users of existing buildings inspected on an annual basis to confirm life safety code compliance.

Indicator Name: Number of compliance evaluations performed

1.	Type and Level:	Output - Supporting
2.	Rationale, Relevance, Reliability:	This indicator represents the actual number of compliance evaluations performed by Enforcement staff. It was selected to confirm life safety features are maintained in certain occupied buildings on an ongoing basis.
3.	Use:	This indicator will be used to determine manpower needs and work distribution.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	Yes. The audit revealed that health care compliance evaluations performed were included in two performance indicators during Fiscal Year 2001, resulting in an "overstated amount" of the number of inspections. Health care compliance evaluations are now reported as a separate performance indicator and are not included in the total number of compliance evaluations performed.
6.	Data Source, Collection and Reporting:	Data is maintained in the Fire Marshal Information Management System and data is continually updated. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	The indicator is calculated by a standard addition of the number of compliance evaluations performed.
8.	Scope:	This indicator is a statewide (aggregate) figure; however it can be broken down by district.
9.	Caveats:	None
10.	Responsible Person:	Felicia Cooper, Deputy Assistant Secretary (225) 925-4911 (phone) (225) 925-4593 (fax) Felicia.Cooper@la.gov

Program: A: Fire Prevention

Objective II.2: Through fiscal year 2028, the **Enforcement Activity** will perform at least 90% of the total number of life safety code compliance evaluations required.

Legislative authority is found in LA RS 40:1563 and the Louisiana Administrative Code, Title 55:V:1701.A. Persons who benefit from this objective are the owners and users of existing buildings inspected on an annual basis to confirm life safety code compliance.

Indicator Name: Percentage of required compliance evaluations performed

1.	Type and Level:	Outcome - Key
2.	Rationale, Relevance, Reliability:	This indicator represents the percentage of required compliance evaluations performed.
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3.	Use:	This indicator will be used to determine manpower needs and work distribution.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	Yes. The audit revealed that health care compliance evaluations performed were included in two performance indicators during Fiscal Year 2001, resulting in an "overstated amount" of the number of inspections. Health care compliance evaluations are now reported as a separate performance indicator and are not included in the total number of compliance evaluations performed.
6.	Data Source, Collection and Reporting:	Data is maintained in the Fire Marshal Information Management System and data is continually updated. Reported quarterly on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by a standard division of the number of compliance evaluations performed by the number of required compliance evaluations.
8.	Scope:	This indicator is a statewide (aggregate) figure; however it can be broken down by district.
9.	Caveats:	None
10.	Responsible Person:	Felicia Cooper, Deputy Assistant Secretary (225) 925-4911 (phone) (225) 925-4593 (fax) Felicia.Cooper@la.gov

Program: A: Fire Prevention

Objective II.3: By fiscal year 2028, the **Enforcement Activity** will conduct 90% of fire safety inspections of health care facilities requiring license and/or certification within the time lines required by state, federal, or contract agreement with the Department of Health and Hospitals.

Louisiana RS 40:1563 (B) requires the State Fire Marshal to conduct final construction/renovation/addition inspections of all completed construction projects of health care facilities. LA RS 40:1563 (C) requires fire safety inspections of all health care facilities requiring state license. Through contract with the Department of Health and Hospitals per provisions of Section 1864 (a) of the Social Services Act, the Office of State Fire Marshal is required to survey and certify compliance with the Code of Federal Regulations-Title 42 for continued participation in the Medicare/Medicaid Program in health care facilities statewide. Enforcement of these requirements affects all citizens requiring health care treatment in Louisiana.

Indicator Name: Percentage of required health care compliance evaluations performed

1.	Type and Level:	Outcome - supporting
2.	Rationale, Relevance, Reliability:	The Office of State Fire Marshal is required to inspect all health care facilities by statute and through contract agreement with the Department of Health and Hospitals.
3.	Use:	This indicator will be used for internal management purposes to determine manpower needs and work distribution.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	Documentation was found to be acceptable by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Data is maintained in the Fire Marshal Information Management System and data is continually updated. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by standard division of the number of required health care compliance evaluations performed by the number of required health care compliance evaluations. Reports are current when made and can be created for any time frame requested.
8.	Scope:	The number is a statewide (aggregate) figure that can be broken down by region, parish, or deputy.
9.	Caveats:	None
10.	Responsible Person:	Traci Travis, Major (225) 922-4911 (phone); (225) 925-3699 (fax) Traci.Travis@la.gov

Program: A: Fire Prevention

Objective II.4: Through fiscal year 2028, the **Executive Activity** will continue to advance fire information, fire reporting, and statistical analysis through the use of advanced technology standards to maintain 100% efficient and effective processing of fire reports received.

This indicator affects many entities. The U.S. Fire Administration and the Office of State Fire Marshal use these statistics to observe trends in fire data. The citizens of Louisiana are affected by its effects on insurance rates.

Legislative authority is given by RS 40:1566.

Indicator Name: Number of fire incident reports received

1.	Type and Level:	Input - supporting
2.	Rationale, Relevance, Reliability:	The indicator was selected because it sets a baseline to determine a percentage of reports processed by the FEMA deadline. It is a valid measurement of performance, showing how many incident reports were received.
3.	Use:	This indicator will be used for internal management to measure the amount of information that is received from the fire service.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. The incidents are uploaded on a daily basis and individuals are trained to ensure accuracy.
6.	Data Source, Collection and Reporting:	The data source is from reports submitted by the fire service. The data, which is up to one month old when it is received, is gathered daily and is recorded on a calendar year basis. The frequency is fairly consistent. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	The indicator is a total number of incidents received.
8.	Scope:	The indicator can be broken down from the state level (aggregate) to the parish level, and even down to single fire departments.
9.	Caveats:	None
10.	Responsible Person:	Katie Battaglia, Lieutenant (225) 925-1716 (phone) (225) 925-4593 (fax) Katie.Battaglia@la.gov
Program: A: Fire Prevention

Objective II.4: Through fiscal year 2028, the **Executive Activity** will continue to advance fire information, fire reporting and statistical analysis through the use of advanced technology standards to maintain 100% efficient and effective processing of fire reports received.

This indicator affects many entities. The U.S. Fire Administration and the Office of State Fire Marshal use these statistics to observe trends in fire data. The citizens of Louisiana are affected by its effects on insurance rates.

Legislative authority is given by RS 40:1566.

Indicator Name: Number of fire incident reports processed by FEMA deadline

1.	Type and Level:	Output - general
2.	Rationale, Relevance, Reliability:	The indicator was selected because it shows a total number of fire reports that have been input by the FEMA deadline. It is a valid measurement of performance. It tells the performance story by showing how many incidents were processed by the FEMA deadline.
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3.	Use:	This indicator will be used for internal management to measure how many incidents are input by the deadline.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. The indicator is valid as a count of uploaded incidents.
	••	
6.	Data Source, Collection and Reporting:	The source is the number of incidents processed. They are received and uploaded on a daily basis. Frequency processed varies as they are received sporadically. Reported annually on a state fiscal year.
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7.	Calculation Methodology:	The indicator is the total number of incident reports processed.
8.	Scope:	The indicator can be broken down from the state level (aggregate) to the parish level, and even down to single fire departments.
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9.	Caveats:	None
10.	Responsible Person:	Katie Battaglia, Lieutenant (225) 925-1716 (phone)
		(225) 925-4593 (fax) Katie.Battaglia@la.gov

Program: A: Fire Prevention

Objective II.4: Through fiscal year 2028, the **Executive Activity** will continue to advance fire information, fire reporting and statistical analysis through the use of advanced technology standards to maintain 100% efficient and effective processing of fire reports received.

This indicator affects many entities. The U.S. Fire Administration and the Office of State Fire Marshal use these statistics to observe trends in fire data. The citizens of Louisiana are affected by its effects on insurance rates.

Legislative authority is given by RS 40:1566.

Indicator Name: Percentage of fire incident reports processed by FEMA deadline

1.	Type and Level:	Outcome - supporting
		· · · ·
2.	Rationale, Relevance, Reliability:	The indicator is a valid measurement of performance. It tells the performance story by showing what percentage of fire incidents were processed by the FEMA deadline.
3.	Use:	This indicator will be used for internal management to confirm the percentage of incidents that are input by the deadline.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. The indicator is valid as a percentage of uploaded incidents.
6.	Data Source, Collection and Reporting:	The source is the number of incidents processed. They are received and uploaded on a daily basis. Frequency processed varies as they are received sporadically. Reported semi-annually on a state fiscal year.
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7.	Calculation Methodology:	The indicator is a percentage of all incidents received.
8.	Scope:	The indicator can be broken down from the state level (aggregate) to the parish level, and even down to single fire departments.
		1
9.	Caveats:	None
10.	Responsible Person:	Katie Battaglia, Lieutenant (225) 925-1716 (phone) (225) 925-4593 (fax) Katie.Battaglia@la.gov

Program: A: Fire Prevention

Objective II.4: Through fiscal year 2028, the **Executive Activity** will continue to advance fire information, fire reporting and statistical analysis through the use of advanced technology standards to maintain 100% efficient and effective processing of fire reports received.

This indicator affects many entities. The U.S. Fire Administration and the Office of State Fire Marshal use these statistics to observe trends in fire data. The citizens of Louisiana are affected by its effects on insurance rates.

Legislative authority is given by RS 40:1566.

Indicator Name: Total Number of fires reported

1.	Type and Level:	Input - general
2.	Rationale, Relevance, Reliability:	The indicator is a general measurement. It shows the total number of fires reported in the state.
3.	Use:	This indicator will be used for internal management to show the number of fires reported.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance,	This indicator has not been audited. The indicator is valid as a number of
	Support:	fires reported.
6.	Data Source, Collection and Reporting:	The source is the number of fires reported. Reports are received and uploaded on a daily basis. Frequency processed varies as they are received sporadically. Reported annually on a state fiscal year.
7.	Calculation Methodology:	The indicator is a simple calculation of number of fires reported.
8.	Scope:	The indicator can be broken down from the state level (aggregate) to the parish level, and even down to single fire departments.
9.	Caveats:	None
).	Carcalo.	None
10.	Responsible Person:	Katie Battaglia, Lieutenant
		(225) 925-1716 (phone)
		(225) 925-4593 (fax)
		Katie.Battaglia@la.gov

Program: A: Fire Prevention

Objective II.4: Through fiscal year 2028, the **Executive Activity** will continue to advance fire information, fire reporting and statistical analysis through the use of advanced technology standards to maintain 100% efficient and effective processing of fire reports received.

This indicator affects many entities. The U.S. Fire Administration and the Office of State Fire Marshal use these statistics to observe trends in fire data. The citizens of Louisiana are affected by its effects on insurance rates.

Legislative authority is given by RS 40:1566.

Indicator Name: Total number of fire-related deaths

1.	Type and Level:	Input - general
	••	
2.	Rationale, Relevance, Reliability:	The indicator is a general measurement. It shows the total number of fire- related deaths reported in the state
3.	Use:	This indicator will be used for internal management to show the number of fire-related deaths and effect of fire prevention.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. The indicator is valid as a number of fire-related deaths reported.
6.	Data Source, Collection and Reporting:	The source is the number of fire-related deaths reported. Reports are received and uploaded on a daily basis. Reported annually on a state fiscal year.
7.	Calculation Methodology:	The indicator is a simple calculation of number of fire-related deaths reported
8.	Scope:	The indicator can be broken down from the state level (aggregate) to the parish level, and even down to single fire departments.
9.	Caveats:	None
10.	Responsible Person:	Katie Battaglia, Lieutenant
		(225) 925-1716 (phone)
		(225) 925-4593 (fax)
		Katie.Battaglia@la.gov

Program: A: Fire Prevention

Objective II.4: Through fiscal year 2028, the **Executive Activity** will continue to advance fire information, fire reporting and statistical analysis through the use of advanced technology standards to maintain 100% efficient and effective processing of fire reports received.

This indicator affects many entities. The U.S. Fire Administration and the Office of State Fire Marshal use these statistics to observe trends in fire data. The citizens of Louisiana are affected by its effects on insurance rates.

Legislative authority is given by RS 40:1566.

Indicator Name: Total property loss (in \$millions)

1.	Type and Level:	Input - general
2.	Rationale, Relevance, Reliability:	The indicator is a general measurement. It shows the total annual property loss (in \$millions) in the state.
3.	Use:	This indicator will be used for internal management to show the number of economic effect of fire prevention.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. The indicator is valid as an annual report property loss (in \$millions) in the state, and is based on fire incident reports received from fire departments.
6.	Data Source, Collection and Reporting:	The source is from the fire incident reports received. Reports are received and uploaded on a daily basis. Reported annually on a state fiscal year.
7.	Calculation Methodology:	The indicator is a simple sum of the total annual property loss (in \$millions) in the state.
8.	Scope:	The indicator can be broken down from the state level (aggregate) to the parish level, and even down to single fire departments.
9.	Caveats:	None
10.	Responsible Person:	Katie Battaglia, Lieutenant
		(225) 925-1716 (phone) (225) 925-4593 (fax)
		Katie.Battaglia@la.gov

Program: A: Fire Prevention

Objective II.5: By fiscal year 2028, the **Enforcement Activity** will provide a comprehensive licensing and enforcement program to maintain a minimum of 1.0 application per hour worked and to clear 82% of all complaints investigated against contractors within regulated industries.

This objective will benefit the citizens of Louisiana (building owners and users) by ensuring that contractors properly install and service life safety and property protection equipment and systems. Additionally, regulated industries will benefit because they receive timely service.

Legislative Authority is found in RS 40:1664 et seq.

Indicator Name: Number of complaints received during the fiscal year

1.	Type and Level:	Input - supporting
2.	Rationale, Relevance, Reliability:	This indicator was selected to track compliance with the licensing laws. It will be used as a factor in measuring performance and represents the volume of work coming into the office.
3.	Use:	This indicator will be used to determine work distribution and manpower needs.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. It is reliable due to internal tracking of complaints received.
6.	Data Source, Collection and Reporting:	The data is collected and entered into an Excel database maintained by the section and is updated on a continuous basis as information changes. Reported semi-annually on a state fiscal year.
		1
7.	Calculation Methodology:	This indicator is calculated by a standard addition of the number of complaints received. The indicator's use is limited to the Licensing Section.
8.	Scope:	This indicator is an aggregate figure. It is a sum of all complaints received throughout the state. Specific locations of where the alleged violations occurred are tracked.
0	Carrota	None
9.	Caveats:	INOIIC
10.	Responsible Person:	Erin St. Pierre, Deputy Chief (225) 925-4911 (phone) (225) 925-3699 (fax) Erin.E.St.Pierre@la.gov

Program: A: Fire Prevention

Objective II.5: By fiscal year 2028, the **Enforcement Activity** will provide a comprehensive licensing and enforcement program to maintain a minimum of 1.0 application per hour worked and to clear 82% of all complaints investigated against contractors within regulated industries.

This objective will benefit the citizens of Louisiana (building owners and users) by ensuring that contractors properly install and service life safety and property protection equipment and systems. Additionally, regulated industries will benefit because they receive timely service.

Legislative Authority is found in RS 40:1664 et seq.

Indicator Name: Number of hours worked processing applications

1.	Type and Level:	Input - supporting
	<u> </u>	
2.	Rationale, Relevance, Reliability:	This indicator represents the actual number of hours staff members were available to process licenses.
2	TT	
3.	Use:	This indicator will be used to evaluate staff work performance and to determine manpower needs. It will be used for internal management purposes only.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. It is reliable due to internal tracking of actual hours worked by staff.
6.	Data Source, Collection and Reporting:	This data is collected and entered into the agency's computer system and is updated on a continuous basis as an application is processed. Reports are current when made and can be created for any time frame requested. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by a standard addition of the number of hours worked by licensing staff. The indicator's use is limited to the Licensing Section.
8.	Scope:	This indicator is an aggregate figure. It is the sum of all hours worked by licensing staff. Hours are tracked by attendance and leave forms completed by each employee.
9.	Caveats:	None
10.	Responsible Person:	Erin St. Pierre, Deputy Chief (225) 925-4911 (phone) (225) 925-3699 (fax)
		Erin.E.St.Pierre@la.gov

Program: A: Fire Prevention

Objective II.5: By fiscal year 2028, the **Enforcement Activity** will provide a comprehensive licensing and enforcement program to maintain a minimum of 1.0 application per hour worked and to clear 82% of all complaints investigated against contractors within regulated industries.

This objective will benefit the citizens of Louisiana (building owners and users) by ensuring that contractors properly install and service life safety and property protection equipment and systems. Additionally, regulated industries will benefit because they receive timely service.

Legislative Authority is found in RS 40:1664 et seq.

Indicator Name: Number of investigations conducted during the fiscal year

1.	Type and Level:	Output - supporting
	**	
2.	Rationale, Relevance, Reliability:	This indicator represents the volume of work performed by enforcement staff.
3.	Use:	This indicator will be used to evaluate staff work performance and to determine manpower needs. It will be used for internal management purposes only.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. It is reliable due to internal tracking of all investigations conducted.
6.	Data Source, Collection and Reporting:	The data is collected and entered into an Excel database maintained by the section and is updated on a continuous basis as information changes. Reports are current when made and can be created for any time frame requested. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by a standard addition of the number of investigations conducted. The indicator's use is limited to the Licensing Section.
8.	Scope:	This indicator is an aggregate figure. It is a sum of all complaints received throughout the state. Specific locations of where the alleged violations occurred are tracked.
9.	Caveats:	None
10.	Responsible Person:	Erin St. Pierre, Deputy Chief (225) 925-4911 (phone) (225) 925-3699 (fax) Erin.E.St.Pierre@la.gov

Program: A: Fire Prevention

Objective II.5: By fiscal year 2028, the **Enforcement Activity** will provide a comprehensive licensing and enforcement program to maintain a minimum of 1.0 application per hour worked and to clear 82% of all complaints investigated against contractors within regulated industries.

This objective will benefit the citizens of Louisiana (building owners and users) by ensuring that contractors properly install and service life safety and property protection equipment and systems. Additionally, regulated industries will benefit because they receive timely service.

Legislative Authority is found in RS 40:1664 et seq.

Indicator Name: Number of applications processed

1.	Type and Level:	Output - supporting
2.	Rationale, Relevance, Reliability:	This indicator represents the volume of work performed by application process staff.
3.	Use:	This indicator will be used to evaluate staff work performance and to determine manpower needs. It will be used for internal management purposes only.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. It is reliable because applications processed are tracked internally.
6.	Data Source, Collection and Reporting:	The data is collected and entered into the agency's computer system and is updated on a continuous basis as an application is processed. Reports are current when made and can be created for any time frame requested. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by a standard addition of the number of applications processed. The indicator's use is limited to the Licensing Section.
8.	Scope:	This indicator is an aggregate figure. It is a sum of all applications processed. Applications are tracked by type but not location.
9.	Caveats:	None
10.	Responsible Person:	Erin St. Pierre, Deputy Chief (225) 925-4911 (phone) (225) 925-3699 (fax) Erin.E.St.Pierre@la.gov

Program: A: Fire Prevention

Objective II.5: By fiscal year 2028, the **Enforcement Activity** will provide a comprehensive licensing and enforcement program to maintain a minimum of 1.0 application per hour worked and to clear 82% of all complaints investigated against contractors within regulated industries.

This objective will benefit the citizens of Louisiana (building owners and users) by ensuring that contractors properly install and service life safety and property protection equipment and systems. Additionally, regulated industries will benefit because they receive timely service.

Legislative Authority is found in RS 40:1664 et seq.

Indicator Name: Number of investigations cleared during the fiscal year

1.	Type and Level:	Efficiency - supporting
2.	Rationale, Relevance, Reliability:	This indicator represents the actual number of cases completed by enforcement staff.
3.	Use:	This indicator will be used to evaluate the effectiveness of the services provided by the enforcement program and to determine manpower needs. It will be used for internal management purposes only.
4.	Clarity:	The indicator name clearly identifies what is being measured.
1.	Charley.	The indicator name clearly identifies what is being incastred.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. It is reliable due to internal tracking of all investigations cleared.
		1
6.	Data Source, Collection and Reporting:	The data is collected and entered into an Excel database maintained by the section and is updated on a continuous basis as information changes. Reports are current when made and can be created for any time frame requested. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by a standard addition of the number of investigations cleared. The indicator's use is limited to the Licensing Section.
~	2	
8.	Scope:	This indicator is an aggregate figure. It is a sum of all investigations cleared throughout the state. Specific locations of where the alleged violations occurred are tracked.
9.	Caveats:	None
10.	Responsible Person:	Erin St. Pierre, Deputy Chief (225) 925-4911 (phone) (225) 925-3699 (fax) Erin.E.St.Pierre@la.gov

Program: A: Fire Prevention

Objective II.5: By fiscal year 2028, the **Enforcement Activity** will provide a comprehensive licensing and enforcement program to maintain a minimum of 1.0 application per hour worked and to clear 82% of all complaints investigated against contractors within regulated industries.

This objective will benefit the citizens of Louisiana (building owners and users) by ensuring that contractors properly install and service life safety and property protection equipment and systems. Additionally, regulated industries will benefit because they receive timely service.

Legislative Authority is found in RS 40:1664 et seq.

Indicator Name: Number of applications processed per hour

1.	Type and Level:	Efficiency - supporting
2.	Rationale, Relevance, Reliability:	This indicator represents the efficiency of staff members to process applications.
3.	Use:	This indicator will be used to evaluate staff work performance and to determine manpower needs. It will be used for internal management purposes only.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. It is reliable due because it internally tracks all applications processed and actual hours worked by staff.
6.	Data Source, Collection and Reporting:	This data is collected and entered into the agency's computer system and is updated on a continuous basis as an application is processed. Reports are current when made and can be created for any time frame requested. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by a standard division of the number of applications processed by the number of hours worked. The indicator's use is limited to the Licensing Section.
8.	Scope:	This indicator is an aggregate figure. It is the sum of all applications processed divided by the number of hours worked.
9.	Caveats:	None
10.	Responsible Person:	Erin St. Pierre, Deputy Chief (225) 925-4911 (phone) (225) 925-3699 (fax) Erin.E.St.Pierre@la.gov

Program: A: Fire Prevention

Objective II.5: By fiscal year 2028, the **Enforcement Activity** will provide a comprehensive licensing and enforcement program to maintain a minimum of 1.0 application per hour worked and to clear 82% of all complaints investigated against contractors within regulated industries.

This objective will benefit the citizens of Louisiana (building owners and users) by ensuring that contractors properly install and service life safety and property protection equipment and systems. Additionally, regulated industries will benefit because they receive timely service.

Legislative Authority is found in RS 40:1664 et seq.

Indicator Name: Percentage of investigations cleared during the fiscal year

1.	Type and Level:	Outcome - supporting
2.	Rationale, Relevance, Reliability:	This indicator represents the overall effectiveness of the enforcement staff to complete work begun.
3.	Use:	This indicator will be used to evaluate the effectiveness of the services provided by the enforcement program and to determine manpower needs. It will be used for internal management purposes only.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	This indicator has not been audited. It is reliable due to internal tracking of all investigations conducted and cleared.
6.	Data Source, Collection and Reporting:	The data is collected and entered into an Excel database maintained by the section and is updated on a continuous basis as information changes. Reports are current when made and can be created for any time frame requested. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by a standard division of the number of investigations cleared by the number of investigations conducted. The indicator's use is limited to the Licensing Section.
8.	Scope:	This indicator is an aggregate figure. It is the percentage of all investigations cleared compared to those conducted throughout the state. Specific locations of where the alleged violations occurred are tracked.
9.	Caveats:	None
10.	Responsible Person:	Erin St. Pierre, Deputy Chief (225) 925-4911 (phone) (225) 925-3699 (fax) Erin.E.St.Pierre@la.gov

Program: A: Fire Prevention

Objective II.6: Through fiscal year 2028, the **Enforcement Activity** will continue to ensure that amusement rides and attractions for each known event held in Louisiana are properly evaluated for compliance at intervals designed by law.

Legislative Authority is granted in RS 40:1484, et seq. The citizens of Louisiana and the visitors to Louisiana, who frequent the various fairs, festivals, and amusement parks throughout the state, will benefit from the accomplishments of this objective.

Indicator Name: Percentage of events evaluated for compliance in Louisiana

1.	Type and Level:	Outcome - supporting
2.	Rationale, Relevance, Reliability:	The indicator shows effectiveness in complying with the state.
3.	Use:	Should the surgestion does halves 1000/ means the surgestion of the
э.	Use:	Should the percentage drop below 100%, management would use the indicator to justify a possible increase in manpower.
4.	Clarity:	The indicator name clearly identifies what is being measured.
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5.	Accuracy, Maintenance,	No discrepancies were found, and the documentation was found to be appropriate by the Legislative Auditor.
	Support:	appropriate by the Legislative Author.
6.	Data Source, Collection	Values for this indicator are obtained from an internal database. The
	and Reporting:	information is collected on an on-going basis. All information is current
-		and up-to-date. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by standard division of the total number of events reported by the total number of events inspected. The result is the percent of events inspected.
8.	Scope:	The indicator is an aggregate figure, but could be broken down if requested.
		1
9.	Caveats:	None
10.	Responsible Person:	Erin St. Pierre, Deputy Chief
	1	(225) 925-4911 (phone)
		(225) 925-3699 (fax)
		Erin.E.St.Pierre@la.gov

Program: A: Fire Prevention

Objective II.7: Through fiscal year 2028, the **Enforcement Activity** will continue to perform compliance evaluations of 100% of the known state assigned boilers in accordance with R.S.23:531-545.

The accomplishment of this objective will help provide a safer environment for anyone that comes in contact with locations having process boilers, heating boilers, hot water supply boilers and any storage water heaters. These individuals would be anyone who goes to schools, churches, work, restaurants, hospitals, movie theaters, state, parish or city offices, etc.

Indicator Name: Number of state assigned compliance evaluations required

1.	Type and Level:	Input—supporting
2.	Rationale, Relevance, Reliability:	These are inspections (locations) that are not insured locations and are required to be inspected by this office per the statute.
3.	Use:	As the indicator value increases or decreases, management would use it to adjust workforce.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	No discrepancies were found, and the documentation was found to be appropriate by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Data is tracked in an internal database that is updated on a continuous basis. Reports are current at the time they are prepared. Reported semi- annually on a state fiscal year.
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7.	Calculation Methodology:	The indicator is calculated by standard addition of the number of state assigned inspections required.
8.	Scope:	The indicator is an aggregate figure and can be broken down as requested.
9.	Caveats:	None
10.	Responsible Person:	Donnie LeSage, District Chief (225) 925-4297 (phone) (225) 925-3813 (fax) Donnie.LeSage@la.gov

Program: A: Fire Prevention

Objective II.7: Through fiscal year 2028, the **Enforcement Activity** will continue to perform compliance evaluations of 100% of the known state assigned boilers in accordance with R.S.23:531-545. The accomplishment of this objective will help provide a safer environment for anyone that comes in contact with locations having process boilers, heating boilers, hot water supply boilers and any storage water heaters. These individuals would be anyone who goes to schools, churches, work, restaurants, hospitals, movie theaters, state, parish or city offices, etc.

Indicator Name: Number of state assigned compliance evaluations performed

1.	Type and Level:	Output - supporting
2.	Rationale, Relevance, Reliability:	This is the number of inspections actually performed by the state deputies.
3.	Use:	As value of the indicator increases or decreases, management would use it to adjust workload.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance,	No discrepancies were found, and the documentation was found to be
	Support:	appropriate by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Data is tracked in an internal database that is updated on a continuous basis. Reported semi-annually on a state fiscal year.
	<u> </u>	
7.	Calculation Methodology:	The indicator is calculated by standard addition of the number of state assigned inspections performed.
8.	Scope:	The indicator is an aggregate figure and can be broken down as requested.
9.	Caveats:	None
		1
10.	Responsible Person:	Donnie LeSage, District Chief
		(225) 925-4297 (phone)
		(225) 925-3813 (fax)
		Donnie.LeSage@la.gov

Program: A: Fire Prevention

Objective II.7: Through fiscal year 2028, the **Enforcement Activity** will continue to perform compliance evaluations of 100% of the known state assigned boilers in accordance with R.S.23:531-545.

The accomplishment of this objective will help provide a safer environment for anyone that comes in contact with locations having process boilers, heating boilers, hot water supply boilers and any storage water heaters. These individuals would be anyone who goes to schools, churches, work, restaurants, hospitals, movie theaters, state, parish or city offices, etc.

Indicator Name: Percentage of boilers overdue for compliance evaluation

1.	Type and Level:	Outcome - supporting
	••	· · · ·
2.	Rationale, Relevance, Reliability:	This indicator shows the progress in inspecting all boilers as required by statute.
3.	Use:	As the number increases or decreases, management would use the indicator to adjust workload.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	No discrepancies were found, and the documentation was found to be appropriate by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Data is tracked in an internal database that is updated on a continuous basis. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	The indicator is calculated by standard division of the number of boilers due for inspection by the total number of boilers. The result in the number of boilers overdue for inspection.
8.	Scope:	The indicator is an aggregate figure and can be broken down as requested.
9.	Caveats:	None
10.	Responsible Person:	Donnie LeSage, District Chief (225) 925-4297 (phone) (225) 925-3813 (fax) Donnie.LeSage@la.gov

Program: A: Fire Prevention

Objective II.8: Through fiscal year 2028, the **Enforcement Activity** will continue to ensure all public firework display setups are evaluated for compliance and that displays are performed by licensed operators.

Legislative Authority is RS 51:650 et seq. Anyone attending any public fireworks display would benefit from the accomplishment of this objective by being sure that the display has been properly permitted and is being performed by a qualified person.

Indicator Name: Number of known public firework displays to be evaluated for compliance

1.	Type and Level:	Input - supporting
2.	Rationale, Relevance, Reliability:	This is the number of displays that would be permitted and that would require inspection.
3.	Use:	As the indicator value increases or decreases, management would use it to adjust workload.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	No discrepancies were found, and the documentation was found to be appropriate by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	The information is reported by fairs, festivals, parish/city authorities and fireworks companies. This information is very reliable and is verified by local fire departments. Reported semi-annually on a state fiscal year. Reported semiannually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by standard addition of the number of known public firework displays to be inspected.
8.	Scope:	This indicator is an aggregate figure and can be broken down as requested.
		1
9.	Caveats:	None
10.	Responsible Person:	Erin St. Pierre, Deputy Chief (225) 925-4911 (phone) (225) 925-3699 (fax) Erin.E.St.Pierre@la.gov

Program: A: Fire Prevention

Objective II.8: Through fiscal year 2028, the **Enforcement Activity** will continue to ensure all public firework display setups are evaluated for compliance and that displays are performed by licensed operators.

Legislative Authority is RS 51:650 et seq. Anyone attending any public fireworks display would benefit from the accomplishment of this objective by being sure that the display has been properly permitted and is being performed by a qualified person.

Indicator Name: Number of known public firework displays evaluated for compliance

1.	Type and Level:	Output - supporting
2.	Rationale, Relevance, Reliability:	This is the number of displays that would be permitted and that would be inspected.
3.	Use:	As the indicator value increases or decreases, management would use it to adjust workload.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	The agency is not aware of auditing of this indicator. A continuous computer log is maintained by OSFM to ensure accuracy.
6.	Data Source, Collection and Reporting:	The information is reported by fairs, festivals, and parish/city authorities and fireworks companies. This information is very reliable and is verified by local fire departments. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by standard addition of the number of known public firework displays to be inspected.
8.	Scope:	This indicator is an aggregate figure and can be broken down as requested.
9.	Caveats:	None
10	D 11 D	
10.	Responsible Person:	Erin St. Pierre, Deputy Chief
		(225) 925-4911 (phone) (225) 925 2600 (fax)
		(225) 925-3699 (fax)
		Erin.E.St.Pierre@la.gov

Program: A: Fire Prevention

Objective II.8: Through fiscal year 2028, the **Enforcement Activity** will continue to ensure all public firework display setups are evaluated for compliance and that displays are performed by licensed operators.

Legislative Authority is RS 51:650 et seq. Anyone attending any public fireworks display would benefit from the accomplishment of this objective by being sure that the display has been properly permitted and is being performed by a qualified person.

Indicator Name: Percentage of public firework displays evaluated for compliance

1.	Type and Level:	Outcome - supporting
2.	Rationale, Relevance,	This is the number of displays that would be permitted and that would
	Reliability:	be inspected.
3.	Use:	As the indicator value increases or decreases, management would use it to adjust workload.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	No discrepancies were found, and the documentation was found to be appropriate by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	The information is reported by fairs, festivals, and parish/city authorities and fireworks companies. This information is very reliable and is verified by local fire departments. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by standard division of the number of known public firework displays inspected by the number of known public firework displays to be inspected.
8.	Scope:	This indicator is an aggregate figure and can be broken down as requested.
		1
9.	Caveats:	None
10.	Responsible Person:	Erin St. Pierre, Deputy Chief (225) 925-4911 (phone) (225) 925-3699 (fax) Erin.E.St.Pierre@la.gov

Program: A: Fire Prevention

Objective II.9: Through fiscal year 2028, the **Enforcement Activity** will create a comprehensive installation and compliance evaluation program by performing compliance evaluations of 50% of all reported manufactured home installations.

Legislative Authority is found in R.S. 51:911.26 et seq. and R.S. 51:912.51 et seq.

Indicator Name: Number of installations reported

1.	Type and Level:	Input - supporting
2.	Rationale, Relevance, Reliability:	This indicator shows the effectiveness of complying with the statute.
3.	Use:	As the indicator value increases or decreases, management would use it to adjust workload.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	No discrepancies were found, and the documentation was found to be appropriate by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	The data is obtained from an internal database. The number is reliable and information is updated continuously. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by standard addition of the number of installations reported.
8.	Scope:	This indicator is an aggregate figure and can be broken down as requested.
9.	Caveats:	None
10	Deene maible Demonst	Tuorio Succed Administrator
10.	Responsible Person:	Troxie Snearl, Administrator
		(225) 362-5500 (phone) (225) 925-2913 (fax)
		(225) 925-3813 (fax)
I		Troxie.Snearl@la.gov

Program: A: Fire Prevention

Objective II.9: Through fiscal year 2028, the **Enforcement Activity** will create a comprehensive installation and compliance evaluation program by performing compliance evaluations of 50% of all reported manufactured home installations.

Legislative Authority is found in R.S. 51:911.26 et seq. and R.S. 51:912.51 et seq.

Indicator Name: Number of compliance evaluations performed

1.	Type and Level:	Output - supporting
2.	Rationale, Relevance, Reliability:	This indicator shows the effectiveness of complying with the statute.
		1
3.	Use:	As the indicator value increases or decreases, management would use it
		to adjust workload.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance,	No discrepancies were found, and the documentation was found to be
	Support:	appropriate by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	The data is obtained from an internal database. The number is reliable and information is updated continuously. Reported semi-annually on a
		state fiscal year.
7		
7.	Calculation Methodology:	This indicator is calculated by standard addition of the number of inspections performed.
8.	Scope:	This indicator is an aggregate figure and can be broken down as requested.
0	0	
9.	Caveats:	None
10.	Responsible Person:	Troxie Snearl, Administrator
	•	(225) 362-5500 (phone)
		(225) 925-3813 (fax)
		Troxie.Snearl@la.gov

Program: A: Fire Prevention

Objective II.9: Through fiscal year 2028, the **Enforcement Activity** will create a comprehensive installation and compliance evaluation program by performing compliance evaluations of 50% of all reported manufactured home installations.

Legislative Authority is found in R.S. 51:911.26 et seq. and R.S. 51:912.51 et seq.

Indicator Name: Percentage of installation compliance evaluations performed

1.	Type and Level:	Outcome - key
2.	Rationale, Relevance, Reliability:	This indicator shows the effectiveness of complying with the statute.
3.	Use:	As the indicator value increases or decreases, management would use it to adjust workload.
		to adjust workload.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance,	No discrepancies were found, and the documentation was found to be
5.	Support:	appropriate by the Legislative Auditor.
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6.	Data Source, Collection and Reporting:	The data is obtained from an internal database. The number is reliable and information is updated continuously. Reported quarterly on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by standard division of the number of inspections performed by the number of installations reported.
8.	Scope:	This indicator is an aggregate figure and can be broken down as requested.
9.	Caveats:	None
10	D	Turnia Surradi Administrate u
10.	Responsible Person:	Troxie Snearl, Administrator
		(225) 362-5500 (phone) (225) 925-3813 (fax)
		Troxie.Snearl@la.gov
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Program: A: Fire Prevention

Objective III.1: Through fiscal year 2028, the **Arson Investigations Activity** will continue to exceed the National Arson Clearance rate of 17%.

The Arson Enforcement Section of the Office of the State Fire Marshal operates under RS 40:1563.1. The work of the Arson Investigations Activity of the Office of the State Fire Marshal affects all citizens of the State of Louisiana, as their investigative mission directly impacts the safety of the living and working environments as well as having a direct impact on economic development in terms of personal and commercial property values, insurance rates, and personal and commercial financial security.

Indicator Name: Number of investigations conducted

1.	Type and Level:	Input—supporting
2.	Rationale, Relevance, Reliability:	Indicator measures total calls-for-service and can be broken down by parish.
3.	Use:	Indicator measures total calls-for-service, and is thereby used to allocate manpower and assist in performance-based budget projections.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	Indicator and documentation were found to be acceptable by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Data is collected on a daily basis into an internal database. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	The indicator is calculated by standard addition of the total number of investigations conducted as requested by fire departments (calls-for-service).
8.	Scope:	The indicator is a statewide (aggregate) figure that can be broken down by parish.
9.	Caveats:	The indicator is based upon actual calls for service, and is thereby dependent upon manpower and unit ability to provide timely service/response and follow-up.
10.	Responsible Person:	Chad Robichaux, Captain (225) 925-4911 (phone) (225) 925-4593 (fax) Chad.Robichaux@la.gov

Program: A: Fire Prevention

Objective III.1: Through fiscal year 2028, the **Arson Investigations Activity** will continue to exceed the National Arson Clearance rate of 17%.

The Arson Enforcement Section of the Office of the State Fire Marshal operates under RS 40:1563.1. The work of the Arson Investigations Activity of the Office of the State Fire Marshal affects all citizens of the State of Louisiana, as their investigative mission directly impacts the safety of the living and working environments as well as having a direct impact on economic development in terms of personal and commercial property values, insurance rates, and personal and commercial financial security.

Indicator Name: Number of investigations determined to be incendiary

1.	Type and Level:	Output—supporting
	**	· · · · ·
2.	Rationale, Relevance, Reliability:	Indicator identifies all incendiary (arson related) calls for service and therefore corresponds to the total number of criminal investigations conducted.
3.	Use:	Indicator is used to identify arson trends, manpower allocation, and for budget projections designed to enhance unit performance.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	Indicator and documentation were found to be acceptable by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Data is collected on a daily basis into an internal database. Reported semi-annually on a state fiscal year.
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7.	Calculation Methodology:	Standard calculation: Total calls-for-service minus those fires determined to be non-incendiary.
8.	Scope:	The indicator is a statewide (aggregate) figure that can be broken down by parish.
9.	Caveats:	Limited only by total number of calls-for-service.
10.	Responsible Person:	Chad Robichaux, Captain (225) 925-4911 (phone) (225) 925-4593 (fax) Chad.Robichaux@la.gov

Program: A: Fire Prevention

Objective III.1: Through fiscal year 2028, the **Arson Investigations Activity** will continue to exceed the National Arson Clearance rate of 17%.

The Arson Enforcement Section of the Office of the State Fire Marshal operates under RS 40:1563.1. The work of the Arson Investigations Activity of the Office of the State Fire Marshal affects all citizens of the State of Louisiana, as their investigative mission directly impacts the safety of the living and working environments as well as having a direct impact on economic development in terms of personal and commercial property values, insurance rates, and personal and commercial financial security.

Indicator Name: Number of incendiary investigations cleared by arrest/exceptional clearance

1.	Type and Level:	Output - supporting
2.	Rationale, Relevance, Reliability:	Indicator measures the total number of incendiary cases that are solved.
3.	Use:	Indicator is used to track personnel performance, manpower allocation, and for budget projections designed to enhance unit performance.
4.	Clarity:	The indicator name clearly identifies what is being measured.
	, ,	
5.	Accuracy, Maintenance, Support:	Indicator and documentation were found to be acceptable by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Data is collected on a daily basis into an internal database. Reported semi-annually on a state fiscal year.
	• ¥	
7.	Calculation Methodology:	Standard calculation: Total number of incendiary investigations that are cleared by arrest or exceptional clearance.
8.	Scope:	The indicator is a statewide (aggregate) figure that can be broken down by parish.
9.	Caveats:	The indicator is limited only by total number of fires determined to be incendiary.
		· ·
10.	Responsible Person:	Chad Robichaux, Captain (225) 925-4911 (phone) (225) 925-4593 (fax) Chad.Robichaux@la.gov

Program: A: Fire Prevention

Objective III.1: Through fiscal year 2028, the **Arson Investigations Activity** will continue to exceed the National Arson Clearance rate of 17%.

The Arson Enforcement Section of the Office of the State Fire Marshal operates under RS 40:1563.1. The work of the Arson Investigations Activity of the Office of the State Fire Marshal affects all citizens of the State of Louisiana, as their investigative mission directly impacts the safety of the living and working environments as well as having a direct impact on economic development in terms of personal and commercial property values, insurance rates, and personal and commercial financial security.

Indicator Name: Percentage of incendiary investigations cleared by arrest/exceptional clearance (Arson Clearance Rate)

		-
1.	Type and Level:	Outcome - key
2.	Rationale, Relevance,	By exceeding the referenced National Arson Clearance Rate (17%), the
	Reliability:	indicator points to high production and quality performance.
3.	Use:	The indicator is used to track personnel performance, manpower
		allocation and for budget projects designed to enhance unit performance.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance,	Indicator and documentation were found to be acceptable by the
	Support:	Legislative Auditor.
6.	Data Source, Collection	Data is collected on a daily basis into an internal database. Reported
	and Reporting:	quarterly on a state fiscal year.
7.	Calculation Methodology:	Standard calculation: Number of incendiary investigations cleared by
		arrest/exceptional clearance divided by the total number of incendiary
		investigations.
8.	Scope:	The indicator is a statewide (aggregate) figure that can be broken down
		by parish.
9.	Caveats:	None
10.	Responsible Person:	Chad Robichaux, Captain
		(225) 925-4911 (phone)
		(225) 925-4593 (fax)
		Chad.Robichaux@la.gov

Program: A: Fire Prevention

Objective III.2: By fiscal year 2028, the **Plan Review Activity** will reduce the time required to complete a final review of construction documents by 5%.

Indicator Name: Average review time per project (in man-hours)

1.	Type and Level:	Output - key
		· · ·
2.	Rationale, Relevance, Reliability:	This indicator is selected to track the total number of man-hours expended for comparison to number of projects reviewed.
3.	Use:	This indicator will be used to determine manpower needs.
4		The indicator second devident if and it have been a
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	The agency is not aware of auditing of this indicator. A continuous computer log is maintained by OSFM to ensure accuracy.
6.	Data Source, Collection	A continuous computer log is maintained by this office. Reported
0.	and Reporting:	quarterly on a state fiscal year.
7.	Calculation Methodology:	The indicator is calculated by a standard division of the number of man hours worked by the total number of projects reviewed.
8.	Scope:	This is an aggregate figure of average review time per project and can be broken down into state region and types.
9.	Caveats:	None
10.	Responsible Person:	Joe Delaune, Chief Architect
1		(225) 925-4920 (phone)
1		(225) 925-4414 (fax)
		Joe.Delaune@la.gov

Program: A: Fire Prevention

Objective III.3: By fiscal year 2028, the Arson Investigations Activity will investigate all fires of suspicious origin.

Legislative Authority: The Arson Investigations Activity of the Office of the State Fire Marshal operates under RS 40:1563.1, which states in part "The fire marshal, the first assistant fire marshal, each deputy fire marshal, certified local authorities, and state or municipal arson investigators, while engaged in the performance of their duties as such, shall have the authority to investigate and cause the arrest of individuals suspected of having violated the following criminal laws:" RS 40:1563.1 continues to list specific criminal code violations, specify the power to seize contraband, provide the fire marshal with the authority to issue a commission to any state arson investigator who is P.O.S.T. certified, and provide the governing authority of a political subdivision the authority to issue a commission to any local arson investigator allowing him to carry and use firearms and arrest individuals suspected of violating the crimes enumerated in this Section. Additionally, RS 40:1568.1 states, "The fire marshal shall order a special investigation of any fire resulting in any human death within this state."

Indicator Name: Number of investigations conducted

1.	Type and Level:	Input- supporting
2.	Rationale, Relevance, Reliability:	Indicator measures total calls-for-service and can be broken down by parish.
3.	Use:	Indicator measures total calls-for-service, and is thereby used to allocate manpower and assist in performance-based budget projections.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	Indicator and documentation were found to be acceptable by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Data is collected on a daily basis into an internal database. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	The indicator is calculated by standard addition of the total number of investigations conducted as requested by fire departments (calls-for-service).
8.	Scope:	The indicator is a statewide (aggregate) figure that can be broken down by parish.
9.	Caveats:	The indicator is based upon actual calls for service, and is thereby dependent upon manpower and unit ability to provide timely service/response and follow-up.
10.	Responsible Person:	Chad Robichaux, Captain
		(225) 925-4911 (phone)
		(225) 925-4593 (fax)
		Chad.Robichaux@la.gov

Program: A: Fire Prevention

Objective III.3: By fiscal year 2028, the **Arson Investigations Activity** will investigate all fires of suspicious origin.

Legislative Authority: The Arson Investigations Activity of the Office of the State Fire Marshal operates under RS 40:1563.1, which states in part "The fire marshal, the first assistant fire marshal, each deputy fire marshal, certified local authorities, and state or municipal arson investigators, while engaged in the performance of their duties as such, shall have the authority to investigate and cause the arrest of individuals suspected of having violated the following criminal laws:" RS 40:1563.1 continues to list specific criminal code violations, specify the power to seize contraband, provide the fire marshal with the authority to issue a commission to any state arson investigator who is P.O.S.T. certified, and provide the governing authority of a political subdivision the authority to issue a commission to any local arson investigator allowing him to carry and use firearms and arrest individuals suspected of violating the crimes enumerated in this Section. Additionally, RS 40:1568.1 states, "The fire marshal shall order a special investigation of any fire resulting in any human death within this state."

Indicator Name: Number of investigations determined to be incendiary

1.	Type and Level:	Output - supporting
2.	Rationale, Relevance, Reliability:	Indicator identifies all incendiary (arson related) calls for service and therefore corresponds to the total number of criminal investigations conducted.
3.	Use:	Indicator is used to identify arson trends, manpower allocation, and for budget projections designed to enhance unit performance.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	Indicator and documentation were found to be acceptable by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Data is collected on a daily basis into an internal database. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	Standard calculation: Total calls-for-service minus those fires determined to be non-incendiary
8.	Scope:	The indicator is a statewide (aggregate) figure that can be broken down by parish.
9.	Caveats:	Limited only by total number of calls-for-service.
10.	Responsible Person:	Chad Robichaux, Captain
	*	(225) 925-4911 (phone)
		(225) 925-4593 (fax)
		Chad.Robichaux@la.gov

Program: A: Fire Prevention

Objective III.3: By fiscal year 2028, the **Arson Investigations Activity** will investigate all fires of suspicious origin.

Legislative Authority: The Arson Investigations Activity of the Office of the State Fire Marshal operates under RS 40:1563.1, which states in part "The fire marshal, the first assistant fire marshal, each deputy fire marshal, certified local authorities, and state or municipal arson investigators, while engaged in the performance of their duties as such, shall have the authority to investigate and cause the arrest of individuals suspected of having violated the following criminal laws:" RS 40:1563.1 continues to list specific criminal code violations, specify the power to seize contraband, provide the fire marshal with the authority to issue a commission to any state arson investigator who is P.O.S.T. certified, and provide the governing authority of a political subdivision the authority to issue a commission to any local arson investigator allowing him to carry and use firearms and arrest individuals suspected of violating the crimes enumerated in this Section. Additionally, RS 40:1568.1 states, "The fire marshal shall order a special investigation of any fire resulting in any human death within this state."

Indicator Name: Number of incendiary investigations cleared by arrest/exceptional clearance

1.	Type and Level:	Output - supporting
2.	Rationale, Relevance, Reliability:	Indicator measures the total number of incendiary cases that are solved.
3.	Use:	Indicator is used to track personnel performance, manpower allocation, and for budget projections designed to enhance unit performance.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	Indicator and documentation were found to be acceptable by the Legislative Auditor.
6.	Data Source, Collection and Reporting:	Data is collected on a daily basis into an internal database. Reported semi- annually on a state fiscal year.
7.	Calculation Methodology:	Standard calculation: Total number of incendiary investigations that are cleared by arrest or exceptional clearance.
8.	Scope:	The indicator is a statewide (aggregate) figure that can be broken down by parish.
9.	Caveats:	The indicator is limited only by total number of fires determined to be incendiary.
10.	Responsible Person:	Chad Robichaux, Captain (225) 925-4911 (phone) (225) 925-4593 (fax) Chad.Robichaux@la.gov

Program: A: Fire Prevention

Objective III.3: By fiscal year 2028, the **Arson Investigations Activity** will investigate all fires of suspicious origin.

Legislative Authority: The Arson Investigations Activity of the Office of the State Fire Marshal operates under RS 40:1563.1, which states in part "The fire marshal, the first assistant fire marshal, each deputy fire marshal, certified local authorities, and state or municipal arson investigators, while engaged in the performance of their duties as such, shall have the authority to investigate and cause the arrest of individuals suspected of having violated the following criminal laws:" RS 40:1563.1 continues to list specific criminal code violations, specify the power to seize contraband, provide the fire marshal with the authority to issue a commission to any state arson investigator who is P.O.S.T. certified, and provide the governing authority of a political subdivision the authority to issue a commission to any local arson investigator allowing him to carry and use firearms and arrest individuals suspected of violating the crimes enumerated in this Section. Additionally, RS 40:1568.1 states, "The fire marshal shall order a special investigation of any fire resulting in any human death within this state."

Indicator Name: Percentage of incendiary investigations cleared by arrest/exceptional clearance (Arson Clearance Rate)

Type and Level:	Outcome - key
Rationale, Relevance, Reliability:	By exceeding the referenced National Arson Clearance Rate (17%), the indicator points to high production and quality performance.
Use:	The indicator is used to track personnel performance, manpower allocation and for budget projects designed to enhance unit performance.
Clarity:	The indicator name clearly identifies what is being measured.
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Accuracy, Maintenance, Support:	Indicator and documentation were found to be acceptable by the Legislative Auditor.
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Data Source, Collection and Reporting:	Data is collected on a daily basis into an internal database. Reported quarterly on a state fiscal year.
Calculation Methodology:	Standard calculation: Number of incendiary investigations cleared by arrest/exceptional clearance divided by the total number of incendiary investigations.
Scope:	The indicator is a statewide (aggregate) figure that can be broken down by parish.
Caveats:	None
Responsible Person:	Chad Robichaux, Captain (225) 925-4911 (phone) (225) 925-4593 (fax) Chad.Robichaux@la.gov
	Rationale, Relevance, Reliability: Use: Clarity: Accuracy, Maintenance, Support: Data Source, Collection and Reporting: Calculation Methodology: Scope: Caveats:

Program: A: Fire Prevention

Objective III.4: The **Emergency Services Activity** will participate in four training drills per year, including two peer review post-evaluations, to ensure that Louisiana will have an effective statewide fire service response to all disasters, natural or man-made, to reduce the potential number of injuries, deaths, and property loss each year through FY 2028.

Legislative Authority: Louisiana Revised Statute 40:1563.K. The fire marshal shall take steps that are necessary and proper to perform services as required by the state emergency operations plan.

Indicator Name: Number of training drills attended

1.	Type and Level:	Input - supporting
2.	Rationale, Relevance, Reliability:	By participating in training drills, the Fire Marshal's office will enhance collaboration with local, state and federal agencies and departments in providing a coordinated and effective emergency response to hurricanes, fires, flooding and other emergencies, and improve the recovery of devastated areas after a disaster.
3.	Use:	The indicator is used to annually track the number of training drills participated in with local, state and federal agencies.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	The agency is not aware of auditing of this indicator. A continuous computer log is maintained by OSFM to ensure accuracy.
6.	Data Source, Collection and Reporting:	Data is collected as training is identified and attended. Reported semi- annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by simple addition of total number training drills attended.
8.	Scope:	The indicator is a statewide (aggregate) figure.
9.	Caveats:	None
10.	Responsible Person:	Mark Treadway, Director of Emergency Services (225) 925-4911 (phone) (225) 925-4593 (fax) Mark.Treadway@la.gov

Program: A: Fire Prevention

Objective III.4: The **Emergency Services Activity** will participate in four training drills per year, including two peer review post-evaluations, to ensure that Louisiana will have an effective statewide fire service response to all disasters, natural or man-made, to reduce the potential number of injuries, deaths, and property loss each year through FY 2028.

Legislative Authority: Louisiana Revised Statute 40:1563.K. The fire marshal shall take steps that are necessary and proper to perform services as required by the state emergency operations plan.

Explanatory Note: In accordance with State Emergency Operations Plan, ESF 4, the OSFM Emergency Response Team Liaison program makes contact with fire departments throughout the state through the 64 parish Offices of Emergency Preparedness to determine current and anticipated needs and provide proper state resource contact information and procedures for future needs.

Indicator Name: Number of fire departments reached through the Liaison Program

1.	Type and Level:	Output – supporting
2.	Rationale, Relevance, Reliability:	By reaching out to the fire departments, the Fire Marshal's office will enhance collaboration with local, state and federal agencies and departments in providing a coordinated and effective emergency response to hurricanes, fires, flooding and other emergencies, and improve the recovery of devastated areas after a disaster.
3.	Use:	The indicator is used to annually track the number of visited and information provided and obtained.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	The agency is not aware of auditing of this indicator. A continuous computer log is maintained by OSFM to ensure accuracy.
6.	Data Source, Collection and Reporting:	Data is collected as fire departments are visited. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	This indicator is calculated by simple addition of total number fire departments are visited.
8.	Scope:	The indicator is a statewide (aggregate) figure.
9.	Caveats:	None
		T
10.	Responsible Person:	Mark Treadway, Director of Emergency Services (225) 925-4911 (phone) (225) 925-4593 (fax) Mark.Treadway@la.gov

Program: A: Fire Prevention

Objective III.4: The **Emergency Services Activity** will participate in four training drills per year, including two peer review post-evaluations, to ensure that Louisiana will have an effective statewide fire service response to all disasters, natural or man-made, to reduce the potential number of injuries, deaths, and property loss each year through FY 2028.

Indicator Name: Percentage of requests for assistance responded to

1.	Type and Level:	Outcome – supporting
2.	Rationale, Relevance, Reliability:	By response to requests for assistance, the Fire Marshal's office will save and improve the lives and property of the citizens and visitors of Louisiana and improve the recovery of devastated areas after a disaster.
3.	Use:	The indicator is used to annually track the number of response to requests for assistance.
4.	Clarity:	The indicator name clearly identifies what is being measured.
5.	Accuracy, Maintenance, Support:	The agency is not aware of auditing of this indicator. A log of responses to requests for assistance is continuously maintained by this office and externally by the Governor's office of homeland Security and Emergency Preparedness office.
6.	Data Source, Collection and Reporting:	Data is collected on a daily basis into an internal database. Reported semi-annually on a state fiscal year.
7.	Calculation Methodology:	Standard calculation: Number of responses to requests for assistance.
8.	Scope:	The indicator is a statewide (aggregate) figure.
9.	Caveats:	None
10.	Responsible Person:	Mark Treadway, Director of Emergency Services (225) 925-4911 (phone) (225) 925-4593 (fax) Mark.Treadway@la.gov

Program: A: Fire Prevention

Objective IV.1: Through FY 2028, the FETA – Certification Program will increase the number of certification opportunities for Louisiana Firefighters and also improve the passing percentage of exams administered.

Indicator Name: Number of certification opportunities offered

LaPAS PI Code: New

1. Type and Level:	Output – key
2. Rationale, Relevance,	This indicator shall be used to track certification exam scores and new
Reliability:	certifications offered.
3. Use:	This indicator will be used to evaluate pass/fail percentage of exams.
4. Clarity:	The indicator name clearly identifies what is being measured.
5. Accuracy, Maintenance, Support:	There are no issues with accuracy, maintenance, or support.
6. Data Source, Collection and	The certification data base shall be expanded to include new
Reporting:	certifications needed to meet changing National Standards and reported to the accreditation agencies and the FETA certification committee.
7. Calculation Methodology:	This indicator is calculated by a standard addition of the number
	certifications administered.
8. Scope:	Aggregate
9. Caveats:	None
10. Responsible Person:	Thomas Stone, Deputy Superintendent
-	(225) 334-6906 (phone)
	(225) 925-4593 (fax)
	Thomas.Stone@la.gov

Program: A: Fire Prevention

Objective IV.1: Through FY 2028, the FETA – Certification Program will increase the number of certification opportunities for Louisiana Firefighters and also improve the passing percentage of exams administered.

Indicator Name: Number of certification exams administered

LaPAS PI Code: New

1. Type and Level:	Output – key
	· · ·
2. Rationale, Relevance,	
Reliability:	
3. Use:	
4. Clarity:	The indicator name clearly identifies what is being measured.
5. Accuracy, Maintenance,	There are no issues with accuracy, maintenance, or support.
Support:	
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6. Data Source, Collection and	
Reporting:	
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7. Calculation Methodology:	
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8. Scope:	Aggregate
9. Caveats:	None
10. Responsible Person:	Thomas Stone, Deputy Superintendent
	(225) 334-6906 (phone)
	(225) 925-4593 (fax)
	Thomas.Stone@la.gov
Program: A: Fire Prevention

Objective IV.1: Through FY 2028, the FETA – Certification Program will increase the number of certification opportunities for Louisiana Firefighters and also improve the passing percentage of exams administered.

Indicator Name: Percentage of pass/fail certification exams administered

1. Type and Level:	Outcome – key
2. Rationale, Relevance,	
Reliability:	
3. Use:	
4. Clarity:	The indicator name clearly identifies what is being measured.
5. Accuracy, Maintenance,	There are no issues with accuracy, maintenance, or support.
Support:	
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6. Data Source, Collection and	
Reporting:	
	T
7. Calculation Methodology:	
	T
8. Scope:	Aggregate
9. Caveats:	None
10. Responsible Person:	Thomas Stone, Deputy Superintendent
	(225) 334-6906 (phone)
	(225) 925-4593 (fax)
	Thomas.Stone@la.gov

Program: A: Fire Prevention

Objective IV.2: Through FY 2028, the FETA – Municipal section will increase the number of classes by 5 percent.

Indicator Name: Number of student registration applications submitted

1. Type and Level:	Input – supporting
2. Rationale, Relevance, Reliability:	This indicator shall be used to identify fire departments in the 64 parishes who do not currently use FETA regional instructors for training.
3. Use:	This indicator shall be used to increase the number of fire department receiving regional training from FETA instructors annually.
4. Clarity:	The indicator name clearly identifies what is being measured.
5. Accuracy, Maintenance, Support:	There are no issues with accuracy, maintenance, or support.
6. Data Source, Collection and Reporting:	This data shall be entered into an Excel database maintained by the Chief of Municipal Operations. It shall be updated weekly and reported quarterly to the FETA Commission.
7. Calculation Methodology:	This indicator shall be calculated by standard addition of the number of regional courses delivered to now fire departments using FETA instructors to determine if we are meeting our goal of a 5% increase.
8. Scope:	Aggregate
9. Caveats:	None
10. Responsible Person:	Thomas Stone, Deputy Superintendent (225) 334-6906 (phone) (225) 925-4593 (fax) Thomas.Stone@la.gov

Program: A: Fire Prevention

Objective IV.2: Through FY 2028, the FETA – Municipal section will increase the number of classes by 5 percent.

Indicator Name: Percentage of new fire departments receiving FETA training

1. Type and Level:	Outcome – key
2. Rationale, Relevance,	
Reliability:	
3. Use:	
4. Clarity:	The indicator name clearly identifies what is being measured.
5. Accuracy, Maintenance,	There are no issues with accuracy, maintenance, or support.
Support:	
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6. Data Source, Collection and	
Reporting:	
	1
7. Calculation Methodology:	
8. Scope:	Aggregate
9. Caveats:	None
10. Responsible Person:	Thomas Stone, Deputy Superintendent
	(225) 334-6906 (phone)
	(225) 925-4593 (fax)
	Thomas.Stone@la.gov

Program: A: Fire Prevention

Objective IV.3: Through FY 2028, the FETA – Municipal section will increase the number of weekend fire schools offered.

Indicator Name: Number of weekend fire school scheduled

1. Type and Level:	Input – supporting
2. Rationale, Relevance, Reliability:	This indicator was selected to increase the number of Weekend Fire Schools offered in different regional training locations in the state.
3. Use:	This indicator shall be used to identify new training partners who have the required training facilities to host and support regional weekend fire schools delivered by FETA.
4. Clarity:	The indicator name clearly identifies what is being measured.
5. Accuracy, Maintenance, Support:	There are no issues with accuracy, maintenance, or support.
6. Data Source, Collection and Reporting:	This data shall be entered into an Excel database maintained by the Chief of Municipal Operations. It shall be updated after each weekend fire school is completed and reported quarterly to the FETA Commission.
7. Calculation Methodology:	This indicator shall be calculated by standard addition of the number of weekend fire schools delivered.
8. Scope:	Aggregate
9. Caveats:	None
10. Responsible Person:	Thomas Stone, Deputy Superintendent (225) 334-6906 (phone) (225) 925-4593 (fax) Thomas.Stone@la.gov

Program: A: Fire Prevention

Objective IV.3: Through FY 2028, the FETA – Municipal section will increase the number of weekend fire schools offered.

Indicator Name: Total number of weekend fire schools delivered statewide

1. Type and Level:	Outcome – supporting
2. Rationale, Relevance,	
Reliability:	
3. Use:	
	·
4. Clarity:	The indicator name clearly identifies what is being measured.
5. Accuracy, Maintenance,	There are no issues with accuracy, maintenance, or support.
Support:	
6. Data Source, Collection and	
Reporting:	
7. Calculation Methodology:	
8. Scope:	Disaggregate
9. Caveats:	None
10. Responsible Person:	Thomas Stone, Deputy Superintendent
-	(225) 334-6906 (phone)
	(225) 925-4593 (fax)
	Thomas.Stone@la.gov

Program: A: Fire Prevention

Objective IV.4: Through FY 2028, the FETA – Municipal section will increase the total number of 40 hour courses offered at regional training locations by 10 percent.

Indicator Name: Number of 40 hours courses offered at regional training locations

1. Type and Level:	Output – supporting
2. Rationale, Relevance,	This indicator was selected to increase the number of 40 hour courses
Reliability:	offered in different regional training locations.
3. Use:	This indicator shall be used to identify new training partners who can
	host and support 40 hour training programs delivered by FETA regional
	instructors.
4. Clarity:	The indicator name clearly identifies what is being measured.
5. Accuracy, Maintenance,	There are no issues with accuracy, maintenance, or support.
Support:	There are no issues with accuracy, maintenance, or support.
Support.	
6. Data Source, Collection and	This data shall be entered into an Excel database maintained by the Chief
Reporting:	of Municipal Operations. It shall be updated weekly and reported
	quarterly to the FETA Commission.
	••••
7. Calculation Methodology:	This indicator shall be calculated by standard addition of the number of
0.	40 hour courses delivered to determine if we are meeting our 10%
	increase goal.
8. Scope:	Disaggregate
	NT
9. Caveats:	None
10. Responsible Person:	Thomas Stone, Deputy Superintendent
10. Responsible reison.	(225) 334-6906 (phone)
	(225) 925-4593 (fax)
	Thomas.Stone@la.gov

Program: A: Fire Prevention

Objective IV.4: Through FY 2028, the FETA – Municipal section will increase the total number of 40 hour courses offered at regional training locations by 10 percent.

Indicator Name: Percentage of Louisiana firefighters attending 40 hour courses statewide

1. Type and Level:	Outcome – key
	· ·
2. Rationale, Relevance,	
Reliability:	
3. Use:	
4. Clarity:	The indicator name clearly identifies what is being measured.
5. Accuracy, Maintenance,	There are no issues with accuracy, maintenance, or support.
Support:	
6. Data Source, Collection and	
Reporting:	
	1
7. Calculation Methodology:	
8. Scope:	Aggregate
9. Caveats:	None
10. Responsible Person:	Thomas Stone, Deputy Superintendent
	(225) 334-6906 (phone)
	(225) 925-4593 (fax)
	Thomas.Stone@la.gov

Program: A: Fire Prevention

Objective IV.5: Through FY 2028, the FETA – Industrial Program will increase the number of classes offered by 10 percent.

Indicator Name: Number of classes offered

1. Type and Level:	Output – supporting
2. Rationale, Relevance, Reliability:	This indicator was selected to track the number of industrial refineries, plants and facilities that do not use FETA for their training requirements.
3. Use:	This indicator shall be used to increase the number of industrial training classes given by FETA.
4. Clarity:	The indicator name clearly identifies what is being measured.
5. Accuracy, Maintenance, Support:	There are no issues with accuracy, maintenance, or support.
6. Data Source, Collection and Reporting:	The data of industrial classes shall be maintained in an Excel database by the Industrial Manager. It shall be updated weekly and reported quarterly to the FETA Commission.
7. Calculation Methodology:	This indicator data is calculated by standard addition of the number of industrial training classes held at FETA.
8. Scope:	Aggregate
9. Caveats:	None
10. Responsible Person:	Thomas Stone, Deputy Superintendent (225) 334-6906 (phone) (225) 925-4593 (fax) Thomas.Stone@la.gov

Program: A: Fire Prevention

Objective IV.5: Through FY 2028, the FETA – Industrial Program will increase the number of classes offered by 10 percent.

Indicator Name: Percentage in number of monthly industrial training classes offered

1. Type and Level:	Outcome – key
2. Rationale, Relevance,	
Reliability:	
3. Use:	
4. Clarity:	The indicator name clearly identifies what is being measured.
5. Accuracy, Maintenance,	There are no issues with accuracy, maintenance, or support.
Support:	
6. Data Source, Collection and	
Reporting:	
7. Calculation Methodology:	
8. Scope:	Aggregate
9. Caveats:	None
10. Responsible Person:	Thomas Stone, Deputy Superintendent
~	(225) 334-6906 (phone)
	(225) 925-4593 (fax)
	Thomas.Stone@la.gov

STRATEGY I.1.1. Increase the number of projects addressed in 5 days and reduce noncompliant projects annually.	
🖾 Analysis	 ☐ Cost/benefit analysis conducted ⊠ Other analysis used ⊠ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified

STRATEGY I.1.2. Review and adopt the Life Safety Code and the Louisiana State Uniform Construction Code.	
⊠ Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified

STRATEGY I.1.3. Provide train	ning and education of design professionals and code officials.
⊠ Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY I.1.4. Review all re	STRATEGY I.1.4. Review all requests for amendments of the Louisiana State Uniform Construction Code.		
🔀 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered 		
Authorization	Authorization exists Authorization needed		
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 		
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 		
⊠ Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified 		

STRATEGY I.2.1. Create fire education programs targeting low-income families and fire prone regions of the State.	
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY I.2.2: Create fire a	nd life safety programs geared to pre-school and school-aged children.
🛛 Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY I.2.3: Establish coo	operative relationships with citizens and visitors of the State.
🛛 Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified

STRATEGY I.2.4: Develop coop	perative relationships with local Fire Prevention Bureaus.
🛛 Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY I.2.5: Collect and a	analyze data in an effort to project national and local trends.
🔀 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY I.2.6: Establish tra	ining needs based on national and local trends.
⊠ Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY I.2.7: Launch state	wide "hi-impact" type media campaigns.
🔀 Analysis	 ☐ Cost/benefit analysis conducted ⊠ Other analysis used ⊠ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY I.2.8: Assist locals	with community fire and life safety education programs.
Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
S Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified

STRATEGY I.2.9: Plan and con	duct special events.
🔀 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY I.2.10: Develop fire	e related educational materials to deliver message of prevention.
⊠ Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY II.1.1. Maintain the current number of deputy positions to ensure timely completion of final construction life safety code evaluations.	
Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY II.2.1. Maintain current number of deputy positions to ensure timely completion of required compliance evaluations.	
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY II.3.1. To maintain or increase current staffing levels to coincide with increased demand for compliance evaluations.	
Analysis	 ☐ Cost/benefit analysis conducted ⊠ Other analysis used ⊠ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY II.4.1. Implement personal computer-based reporting system with modern access for data entry and retrieval of fire reports and information reported by the fire service.	
Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY II.5.1. Conduct investigations of complaints received against contractors.		
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
⊠ Fiscal Impact	 ☑ Impact on operating budget ☑ Impact on capital outlay ☑ Means of finance identified 	

STRATEGY II.5.2. Conduct annual inspections of licensed contractors' places of business for compliance with licensing laws and administrative rules.	
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY II.5.3. Process all applications received in a timely manner.	
🔀 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY II.5.4. Obtain training and certifications for deputies in those areas for which the section is responsible.	
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget ☑ Impact on capital outlay ☑ Means of finance identified

STRATEGY II.6.1. Maintain the staffing levels to ensure all known amusement rides/attractions are properly evaluated for compliance at intervals designed by law.	
🛛 Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY II.6.2. Maintain a vigorous cross-training program to train other deputies to be used during the peak season.	
🛛 Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY II.6.3. Produce a computer tracking system to track portable amusement rides/attractions from
state to state by 2028 in cooperation with the Council of Amusement & Recreational Equipment (CARES)
organization.

🔀 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified

STRATEGY II.6.4. Improve efforts to educate the public in ride safety through various media contacts and presentations at schools throughout the state.	
Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY II.6.5. Continue to monitor the industry through 2028 for advancements in compliance evaluation equipment and procedure. This will ensure the most up-to-date equipment is being used for compliance evaluations.		
🔀 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
⊠ Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified 	

STRATEGY II.7.1. Monitor the number of overdue compliance inspections in relation to total number of objects in the database and reduce those to less than 7% by 2028.	
Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY II.7.2. Evaluate all new installations for compliance with the Code of Constitution and the Louisiana Boiler Law, Rules and Regulations by the year 2028.		
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified 	

STRATEGY II.7.3. Increase the competency of the boiler operators throughout the state by offering a training program and voluntary licensing of operators by 2028.	
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY II.7.4. Provide ongoing training to the staff of changes to the American Society of Mechanical Engineers code via National Board presented classes.	
Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY II.7.5. Provide for a keyless entry of reports from insurance compliance evaluations by the end of the year 2028.	
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified

STRATEGY II.7.6. Continue to monitor the industry through 2028 for advancements in compliance evaluation equipment and procedure. This will ensure the most up-to-date equipment is being used for compliance evaluations.		
🔀 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
⊠ Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified 	

STRATEGY II.8.1. Continue to perform compliance evaluations on all public fireworks display setups in the state, not covered by a State Fire Marshal-certified fire prevention bureau.	
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY II.8.2. Improve efforts to educate the public in fireworks safety through various media contracts and presentations at schools throughout the state.		
Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified 	

STRATEGY II.8.3. Continue to monitor the industry for advancements in compliance evaluation equipment and procedures. This will ensure the most up-to-date equipment is being used for compliance evaluations.	
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget ☑ Impact on capital outlay ☑ Means of finance identified

STRATEGY II.9.1. To have a web based tracking system created to keep installation inspections and violations organized for more timely action.	
Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY III.1.1. Provide and encourage the education of local fire department personnel in the determination of the cause and origin of fires.	
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget ☑ Impact on capital outlay ☑ Means of finance identified

STRATEGY III.1.2. Establish and maintain a data repository, thereby allowing statistical analysis of all arson cases investigated by the Arson Investigations Activity to enhance individual and unit efficiency and performance through the identification of trends and proper allocation of resources.		
🛛 Analysis	 ☐ Cost/benefit analysis conducted ⊠ Other analysis used ⊠ Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified 	

STRATEGY III.1.3. To increase staffing levels to ensure more productive, efficient and effective service to Louisiana's citizens, Fire Service and Law Enforcement, thereby ensuring proper caseload allocation as well as timely and effective response to, and investigative follow-up of, statewide arson investigations.	
🔀 Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY III.1.4. To operate, maintain and upgrade equipment to current technology standards to provide a safe, effective, and efficient investigative operation.	
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY III.2.1. Provide increased training opportunities in the codes, rules and regulations enforced by the Office of State Fire Marshal.	
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY III.2.2. Provide for increased field inspection duties by the Plan Review Staff in concert with	
the Enforcement Activity to afford the plan review staff the opportunity to observe the co-dependency of the plan review process and the compliance evaluation process.	
	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified

STRATEGY III.2.3. Complete a	a final review of construction documents within an average of 4 man hours.
🛛 Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY III.2.4. To maintain current staffing levels or increase to co-include with increased demand for compliance evaluations.	
Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY III.3.1. Order investigations of fires that result in human death and of significant social and/or	
economic impact.	
🛛 Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
S Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY III.3.2. Investigate	at least 540 cases per year with a clearance rate of 30%.
🛛 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
S Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY III.4.1. Direct field personnel to make contact with fire departments and parish Offices of Emergency Preparedness to determine current and anticipated needs and provide proper state resource contact information and procedures for future needs.	
Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
S Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified

STRATEGY III.4.2. Identify and participate in emergency response training with local, state and federal agencies.	
Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified

STRATEGY IV.1.1: Increase the number of new certification classes, such as Live Fire Instructor, Fire Officer IV, and Nine Technical Rescue certifications.	
Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered
Authorization	Authorization exists Authorization needed
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified
⊠ Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified

STRATEGY IV.1.2: Direct FETA instructors to teach all certification courses using the Jones and Bartlett class material used for the certification test bank questions.		
⊠ Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
S Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified 	

STRATEGY IV.2.1: Identify departments within each of the 64 parishes who do not currently utilize the FETA regional training program and make contact with Fire Chiefs and Training Officers to provide insight		
into the courses and programs available at FETA.		
🔀 Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
⊠ Fiscal Impact	 ☑ Impact on operating budget ☐ Impact on capital outlay ☑ Means of finance identified 	

STRATEGY IV.3.1: Identify fire service training partners around the state with classroom space and training grounds large enough to host the weekend fire schools and partner with the locations and/or departments to deliver the training in conjunction with the FETA instructional staff.		
🔀 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified 	

STRATEGY IV.4.1: Identify fire service training partners who can host and support 40 hour programs where FETA instructional staff can provide the training program. This will allow a wider reach statewide to provide 40 hour programs reducing travel costs to the state of Louisiana Fire Service.		
🛛 Analysis	 ☐ Cost/benefit analysis conducted ⊠ Other analysis used ⊠ Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified 	

STRATEGY IV.5.1: Review the classes and type offered within the industrial section. Review documented data to ensure the type and number of classes offered stay within alignment of the needs of our Industrial partners.		
🖾 Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
⊠ Fiscal Impact	 ☑ Impact on operating budget □ Impact on capital outlay ☑ Means of finance identified 	

STRATEGY IV.5.2: FETA to review initial student contact hours per facility and compare with industrial refresher contact hours to track facility growth and effectively predict annual training needs.		
🛛 Analysis	 Cost/benefit analysis conducted Other analysis used Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified 	

STRATEGY IV.5.3: FETA to increase Industrial face to face meetings and updating of refineries/facilities future training requirements.		
Analysis	 ☐ Cost/benefit analysis conducted ☑ Other analysis used ☑ Impact on other strategies considered 	
Authorization	Authorization exists Authorization needed	
Organizational Capacity	 Needed structural or procedural changes identified Resource needs identified 	
⊠Time Frame	 Already ongoing New, startup date estimated Lifetime of strategy identified 	
⊠ Fiscal Impact	 Impact on operating budget Impact on capital outlay Means of finance identified 	